Everyone Loves the Underdog

veryone loves to cheer for the underdog. It's the stuff on which most tear-jerking dramas are based. The qualifier is, however, that the underdog must be perceived

The Mackinac Center for Public Policy story is truly a *David and Goliath" tale. institute based in Midland. Michigan, challenge all of the powerful, entrenched, and statism? It does so by

principles even stronger



able government, and respect for private property.

There are countless individuals and organizations with a vested interest in keeping

the machinery of govern-

churning, but growing. In 1992, for the first time in U. S. history, the number of government employees (18.2 million not counting military) exceeded the number of manufacturing employees (18 million).

Government employees may and competition-and even benefits-but still resist applying those principles to their workplaces. Those employees fear the possible

negative impact on their personal interests-their jobs, because they don't think it will work, but because they're Even Mackinac Center

members sometimes feel and personal lives. It is easy to adopt a resigned "you can't fight city hall' attitude.

Mr. and Mrs. America simply want freedom and prosperity and are willing to work hard to get and keep both. That's why the Mackinac Center for Public Policy is so important. The Mackinac Center may

seem like today's underdog. but it is one that has an increasingly good chance of winning. The Mackinac Center takes on tough issues such as education, taxation. regulation, property rights, the environment, and labor and speaks with authority like no one else can Through scholarly research

case for sound policy that elected officials cannot ienore. Your ongoing support-both financially and by helping us to spread the word about the Mackinac Center-James E. Kostrava is the

Mackinac Center's Vice