

**World Alliance Financial Corp.**  
**Summary Estimates**  
(All monetary estimates in 2007 dollars)

<b>TOTAL JOBS CREATED (as of 2014)</b>	<b>619</b>
Direct	350
Spin-off (includes Indirect Jobs)	269
<b>NET POSITIVE STATE REVENUE IMPACT</b>	<b>\$9,567,000</b>
Revenue foregone	\$3,536,000
Revenue gain	\$13,103,000
Personal income generated over life of MEGA agreement	\$170,185,000
Statewide employment multiplier (average, 2008–14)	1.46
Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	\$832

**World Alliance Financial Corp.  
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2007	2008	2009	2010	2011	2012	2013	2014	Total
Total Employment	179	267	356	485	617	617	621	619	
Manufacturing	2	2	2	2	2	0	(1)	(2)	
Non-Manufacturing	177	265	354	483	615	617	622	621	
Retail Trade	13	18	24	32	40	39	39	39	
Services	52	76	101	137	173	173	174	173	
Other	112	171	229	314	402	405	409	409	
In Current Dollars (Thousands):									
Personal Income	\$7,019	\$11,380	\$16,080	\$22,740	\$30,360	\$32,650	\$34,940	\$36,990	\$192,159
Gross State Revenue	540	876	1,238	1,751	2,338	2,514	2,690	2,848	14,795
Mega Cost	169	258	351	485	636	663	693	725	3,980
State Revenue Net of MEGA Cost*	\$371	\$618	\$887	\$1,266	\$1,702	\$1,851	\$1,997	\$2,123	\$10,815
Adjusted for Inflation (Thousands of 2007 Dollars):									
Personal Income	\$7,019	\$11,107	\$15,239	\$20,939	\$27,184	\$28,450	\$29,651	\$30,596	\$170,185
Gross State Revenue	540	855	1,173	1,612	2,093	2,191	2,283	2,356	13,103
Mega Cost	169	252	333	447	569	578	588	600	3,536
State Revenue Net of MEGA Cost*	\$371	\$603	\$840	\$1,165	\$1,524	\$1,613	\$1,695	\$1,756	\$9,567

\* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.