

**Urban Science Applications Inc.**  
**Summary Estimates**  
(All monetary estimates in current dollars)

<b>TOTAL JOBS CREATED (as of 2019)</b>	146
Direct	69
Spin-off (includes Indirect Jobs)	77
<b>NET POSITIVE STATE REVENUE IMPACT</b>	\$5,108,759
Revenue foregone	\$2,013,241
Revenue gain	\$7,122,000
Personal income generated over life of MEGA agreement	\$92,490,000
Statewide employment multiplier (average, 2014–19)	2.07
Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	\$1,275

**Urban Science Applications Inc.  
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	Total
<b>Total Employment</b>											
Manufacturing	70	48	78	109	142	141	144	143	143	146	
Non-Manufacturing	2	1	1	1	1	1	0	0	0	0	
Retail Trade	68	47	77	108	141	140	144	143	143	146	
Services	8	5	7	10	13	12	12	12	12	12	
Other	26	37	62	86	112	111	111	112	112	113	
	34	5	8	12	16	17	21	19	19	21	
<b>In Current Dollars (Thousands):</b>											
Personal Income	\$3,387	\$3,143	\$5,249	\$7,721	\$10,560	\$11,110	\$11,840	\$12,450	\$13,240	\$13,790	\$92,490
Gross State Revenue	261	242	404	595	813	855	912	959	1,019	1,062	7,122
Mega Cost	23	72	129	183	245	250	259	271	284	298	2,013
State Revenue Net of MEGA Cost*	\$238	\$170	\$275	\$412	\$568	\$605	\$653	\$688	\$735	\$764	\$5,109

\* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.