

Toda America, Incorporated
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package

Economic/Fiscal Indicator	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
Total Employment	9	296	241	124	134	130	130	134	136	137	142	145	148	
Manufacturing	0	29	43	54	63	63	63	63	63	63	63	64	64	
Non-Manufacturing	9	267	198	70	71	67	67	71	73	74	79	81	84	
Retail Trade	1	35	30	12	11	10	10	10	10	10	10	11	11	
Services	3	83	74	37	38	37	37	38	39	39	41	42	43	
Other	5	149	94	21	22	20	20	23	24	25	28	28	30	
In Current Dollars (Thousands):														
Personal Income	\$458	\$14,400	\$13,120	\$7,690	\$8,118	\$8,179	\$8,301	\$8,850	\$9,277	\$9,827	\$10,500	\$11,110	\$11,840	\$121,670
Gross State Revenue	35	1,109	1,010	592	625	630	639	681	714	757	809	855	912	9,368
Mega Cost	0	44	85	124	142	139	140	144	150	155	162	169	176	1,630
State Revenue Net of MEGA Cost*	\$35	\$1,065	\$925	\$468	\$483	\$491	\$499	\$537	\$564	\$602	\$647	\$686	\$736	\$7,738

* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.