

Tenneco Automotive Operating Company Inc.
Summary Estimates

(All monetary estimates in current dollars)

TOTAL JOBS CREATED (as of 2017)	684
Direct	185
Spin-off (includes Indirect Jobs)	499
 NET POSITIVE STATE REVENUE IMPACT	 \$18,048,307
Revenue foregone	\$1,820,693
Revenue gain	\$19,869,000
 Personal income generated over life of MEGA agreement	 \$258,027,000
 Statewide employment multiplier (average, 2011–17)	 3.50
 Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	 \$722

Tenneco Automotive Operating Company Inc.
Fiscal Effects on Michigan - Net Benefits with the Incentive Package
Thousands of Current Dollars

Year	Gross State Revenue	MEGA Costs	Net State Revenue
2005	0	0	0
2006	0	0	0
2007	0	0	0
2008	0	0	0
2009	0	0	0
2010	212	0	212
2011	1,997	248	1,749
2012	2,362	256	2,106
2013	2,632	257	2,375
2014	2,862	257	2,605
2015	3,064	259	2,805
2016	3,262	266	2,996
2017	3,478	277	3,201
2018	0	0	0
2019	0	0	0
2020	0	0	0
2021	0	0	0
2022	0	0	0
2023	0	0	0
2024	0	0	0
2025	0	0	0
2026	0	0	0
2027	0	0	0
2028	0	0	0
2029	0	0	0
2030	0	0	0
	19,869	1,821	18,048

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**Tenneco Automotive Operating Company Inc.
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2010	2011	2012	2013	2014	2015	2016	2017	Total
Total Employment	51	597	622	641	654	663	673	684	
Manufacturing	4	242	239	236	233	233	233	233	
Non-Manufacturing	47	355	383	405	421	430	440	451	
Retail Trade	9	65	69	72	74	74	75	75	
Services	25	180	188	195	200	205	210	217	
Other	13	110	126	138	147	151	155	159	
In Current Dollars (Thousands):									
Personal Income	\$2,747	\$25,940	\$30,670	\$34,180	\$37,170	\$39,790	\$42,360	\$45,170	\$258,027
Gross State Revenue	212	1,997	2,362	2,632	2,862	3,064	3,262	3,478	19,869
Mega Cost	0	248	256	257	257	259	266	277	1,821
State Revenue Net of MEGA Cost*	\$212	\$1,749	\$2,106	\$2,375	\$2,605	\$2,805	\$2,996	\$3,201	\$18,048

* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.