

**Plasan Carbon Composites, Inc.**  
**Summary Estimates**  
(All monetary estimates in current dollars)

<b>TOTAL JOBS CREATED OR RETAINED (as of 2017)</b>	78
Direct	36
Spin-off (includes Indirect Jobs)	42
<b>NET POSITIVE STATE REVENUE IMPACT</b>	\$1,991,480
Revenue foregone	\$1,029,520
Revenue gain	\$3,021,000
Personal income generated over life of MEGA agreement	\$39,247,000
Statewide employment multiplier (average, 2016–17)	2.17
Average Weekly Wage of Direct Jobs	\$1,657
(as reported by the company at time of application)	

**Plasan Carbon Composites, Inc.**  
**Fiscal Effects on Michigan - Net Benefits with the Incentive Package**  
Thousands of Current Dollars

Year	Gross State Revenue	MEGA Costs	Net State Revenue
2005	0	0	0
2006	0	0	0
2007	0	0	0
2008	0	0	0
2009	0	0	0
2010	0	0	0
2011	263	103	160
2012	331	127	204
2013	407	149	258
2014	470	158	312
2015	498	160	338
2016	512	163	349
2017	540	169	371
2018	0	0	0
2019	0	0	0
2020	0	0	0
2021	0	0	0
2022	0	0	0
2023	0	0	0
2024	0	0	0
2025	0	0	0
2026	0	0	0
2027	0	0	0
2028	0	0	0
2029	0	0	0
2030	0	0	0
	3,021	1,030	1,991

Hide - Check Tie Out

**Plasan Carbon Composites, Inc.**  
**Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2011	2012	2013	2014	2015	2016	2017	Total
Total Employment	54	59	72	77	78	78	78	
Manufacturing	1	0	1	0	0	0	0	
Non-Manufacturing	53	59	71	77	78	78	78	
Retail Trade	5	5	6	7	6	7	6	
Services	42	47	55	60	59	59	59	
Other	6	7	10	10	13	12	13	
In Current Dollars (Thousands):								
Personal Income	\$3,418	\$4,303	\$5,280	\$6,104	\$6,470	\$6,653	\$7,019	\$39,247
Gross State Revenue	263	331	407	470	498	512	540	3,021
Mega Cost	103	127	149	158	160	163	169	1,030
State Revenue Net of MEGA Cost*	\$160	\$204	\$258	\$312	\$338	\$349	\$371	\$1,991

\* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.