

Otto Bock Polyurethane Technologies Inc.
Summary Estimates

(All monetary estimates in current dollars)

TOTAL JOBS CREATED OR RETAINED (as of 2015)	233
Direct	98
Spin-off (includes Indirect Jobs)	135
NET POSITIVE STATE REVENUE IMPACT	\$2,339,344
Revenue foregone	\$671,656
Revenue gain	\$3,011,000
Personal income generated over life of MEGA agreement	\$39,100,000
Statewide employment multiplier (average, 2014–15)	2.14
Average Weekly Wage of Direct Jobs	\$794
(as reported by the company at time of application)	

Otto Bock Polyurethane Technologies Inc.
Fiscal Effects on Michigan - Net Benefits with the Incentive Package
Thousands of Current Dollars

Year	Gross State Revenue	MEGA Costs	Net State Revenue
2005	0	0	0
2006	0	0	0
2007	0	0	0
2008	0	0	0
2009	0	0	0
2010	0	0	0
2011	200	49	151
2012	362	93	269
2013	618	146	472
2014	802	174	628
2015	1,029	210	819
2016	0	0	0
2017	0	0	0
2018	0	0	0
2019	0	0	0
2020	0	0	0
2021	0	0	0
2022	0	0	0
2023	0	0	0
2024	0	0	0
2025	0	0	0
2026	0	0	0
2027	0	0	0
2028	0	0	0
2029	0	0	0
2030	0	0	0
	3,011	672	2,339

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**Otto Bock Polyurethane Technologies Inc.
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2011	2012	2013	2014	2015	Total
Total Employment	53	92	154	186	233	
Manufacturing	21	44	72	86	109	
Non-Manufacturing	32	48	82	100	124	
Retail Trade	5	7	12	14	17	
Services	16	25	42	51	63	
Other	11	16	28	35	44	
In Current Dollars (Thousands):						
Personal Income	\$2,594	\$4,700	\$8,026	\$10,410	\$13,370	\$39,100
Gross State Revenue	200	362	618	802	1,029	3,011
Mega Cost	49	93	146	174	210	672
State Revenue Net of MEGA Cost*	\$151	\$269	\$472	\$628	\$819	\$2,339

* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.