

NxtGen Emission Controls USA Inc.
Summary Estimates

(All monetary estimates in 2008 dollars)

TOTAL JOBS CREATED (as of 2017)	106
Direct	47
Spin-off (includes Indirect Jobs)	59
 NET POSITIVE STATE REVENUE IMPACT	 \$2,816,000
Revenue foregone	\$909,000
Revenue gain	\$3,725,000
 Personal income generated over life of MEGA agreement	 \$48,347,000
 Statewide employment multiplier (average, 2012–17)	 2.23
 Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	 \$1,003

**NxtGen Emission Controls USA Inc.
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	Total
Total Employment											
Manufacturing	40	89	104	104	104	105	103	103	106	106	106
Non-Manufacturing	19	45	53	52	52	51	51	51	51	51	51
Retail Trade	21	44	51	52	52	54	52	52	55	55	55
Services	3	7	8	8	8	8	7	7	7	8	8
Other	11	23	26	26	25	26	26	25	27	27	27
	7	14	17	18	19	20	19	20	21	20	20
In Current Dollars (Thousands):											
Personal Income	\$1,831	\$4,089	\$5,219	\$5,646	\$5,798	\$6,256	\$6,592	\$6,775	\$7,141	\$7,568	\$56,915
Gross State Revenue	141	315	402	435	446	482	508	522	550	583	4,384
Mega Cost	39	89	107	107	108	112	117	123	129	135	1,066
State Revenue Net of MEGA Cost*	\$102	\$226	\$295	\$328	\$338	\$370	\$391	\$399	\$421	\$448	\$3,318
Adjusted for Inflation (Thousands of 2007 Dollars):											
Personal Income	\$1,788	\$3,879	\$4,813	\$5,065	\$5,064	\$5,324	\$5,470	\$5,483	\$5,636	\$5,825	\$48,347
Gross State Revenue	138	299	371	390	390	410	422	422	434	449	3,725
Mega Cost	38	84	99	96	94	96	97	99	102	104	909
State Revenue Net of MEGA Cost*	\$100	\$215	\$272	\$294	\$296	\$314	\$325	\$323	\$332	\$345	\$2,816

* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.