

**National Logistics Management Co.
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2010	2011	2012	2013	2014	Total
Total Employment	76	132	183	236	304	
Manufacturing	1	1	2	2	2	
Non-Manufacturing	75	131	181	234	302	
Retail Trade	6	11	15	19	25	
Services	16	28	39	50	66	
Other	53	92	127	165	211	
In Current Dollars (Thousands):						
Personal Income	\$3,693	\$6,866	\$10,220	\$13,730	\$18,980	\$53,489
Gross State Revenue	284	529	787	1,057	1,461	4,118
Mega Cost	86	152	253	356	490	1,338
State Revenue Net of MEGA Cost*	\$198	\$377	\$534	\$701	\$971	\$2,780

* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.

National Logistics Management Co.
Summary Estimates

(All monetary estimates in current dollars)

TOTAL JOBS RETAINED OR CREATED (as of 2014)	
Direct	232
Spin-off (includes Indirect Jobs)	122
	110
NET POSITIVE STATE REVENUE IMPACT	
Revenue foregone	\$3,697,136
Revenue gain	\$1,472,864
	\$5,170,000
Personal income generated over life of MEGA agreement	\$67,130,000
Statewide employment multiplier (average, 2013-14)	1.90
Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	\$1,150

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Economic/Fiscal Indicator	2010	2011	2012	2013	2014	Total
Total Employment	220	228	230	231	232	
Manufacturing	2	2	2	1	1	
Non-Manufacturing	218	226	228	230	231	
Retail Trade	18	19	19	19	19	
Services	48	49	50	49	51	
Other	152	158	159	162	161	
In Current Dollars (Thousands):						
Personal Income	\$11,260	\$12,540	\$13,610	\$14,400	\$15,320	\$67,130
Gross State Revenue	867	966	1,048	1,109	1,180	5,170
Mega Cost	296	296	298	291	292	1,473
State Revenue Net of MEGA Cost*	\$571	\$670	\$750	\$818	\$888	\$3,697

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