

**Molded Materials Inc.**  
**Summary Estimates**  
(All monetary estimates in current dollars)

<b>TOTAL JOBS CREATED (as of 2016)</b>	69
Direct	29
Spin-off (includes Indirect Jobs)	40
<b>NET POSITIVE STATE REVENUE IMPACT</b>	\$1,237,612
Revenue foregone	\$420,388
Revenue gain	\$1,658,000
Personal income generated over life of MEGA agreement	\$21,513,000
Statewide employment multiplier (average, 2014–16)	2.34
Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	\$1,047

**Molded Materials Inc.**  
**Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2009	2010	2011	2012	2013	2014	2015	2016	Total
Total Employment	10	13	29	42	60	68	67	69	
Manufacturing	1	6	14	20	28	32	32	32	
Non-Manufacturing	9	7	15	22	32	36	35	37	
Retail Trade	2	1	2	4	5	5	5	5	
Services	4	3	8	11	16	18	18	19	
Other	3	3	5	7	11	13	12	13	
In Current Dollars (Thousands):									
Personal Income	\$488	\$671	\$1,617	\$2,350	\$3,326	\$4,028	\$4,333	\$4,700	\$21,513
Gross State Revenue	38	52	125	181	256	310	334	362	1,658
Mega Cost	0	18	40	53	70	79	80	82	420
State Revenue Net of MEGA Cost*	\$38	\$34	\$85	\$128	\$186	\$231	\$254	\$280	\$1,238

\* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.