

**Middleby Marshall Holding LLC d/b/a NU-VU Food Service System:
Summary Estimates**

(All monetary estimates in current dollars)

TOTAL JOBS CREATED (as of 2013)	69
Direct	40
Spin-off (includes Indirect Jobs)	29
NET POSITIVE STATE REVENUE IMPACT	\$471,799
Revenue foregone	\$90,201
Revenue gain	\$562,000
Personal income generated over life of MEGA agreement	\$7,293,000
Statewide employment multiplier (average, 2012–13)	1.70
Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	\$512

**Middleby Marshall Holding LLC d/b/a NU-VU Food Service Systems
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2011	2012	2013	Total
Total Employment	68	67	69	
Manufacturing	43	43	42	
Non-Manufacturing	25	24	27	
Retail Trade	3	3	3	
Services	13	12	13	
Other	9	9	11	
In Current Dollars (Thousands):				
Personal Income	\$2,075	\$2,502	\$2,716	\$7,293
Gross State Revenue	160	193	209	562
Mega Cost	30	30	30	90
State Revenue Net of MEGA Cost*	\$130	\$163	\$179	\$472

* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.

**Middleby Marshall Holding LLC d/b/a NU-VU Food Service Systems
 Fiscal Effects on Michigan - Net Benefits with the Incentive Package
 Thousands of Current Dollars**

Year	Gross State Revenue	MEGA Costs	Net State Revenue
2005	0	0	0
2006	0	0	0
2007	0	0	0
2008	0	0	0
2009	0	0	0
2010	0	0	0
2011	160	30	130
2012	193	30	163
2013	209	30	179
2014	0	0	0
2015	0	0	0
2016	0	0	0
2017	0	0	0
2018	0	0	0
2019	0	0	0
2020	0	0	0
2021	0	0	0
2022	0	0	0
2023	0	0	0
2024	0	0	0
2025	0	0	0
2026	0	0	0
2027	0	0	0
2028	0	0	0
2029	0	0	0
2030	0	0	0
	562	90	472

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