

**MAHLE Engine Components USA, Inc.**  
**Summary Estimates**

(All monetary estimates in 2008 dollars)

<b>TOTAL JOBS CREATED (as of 2018)</b>	534
Direct	150
Spin-off (includes Indirect Jobs)	384
 <b>NET POSITIVE STATE REVENUE IMPACT</b>	 \$13,862,000
Revenue foregone	\$2,208,000
Revenue gain	\$16,070,000
 Personal income generated over life of MEGA agreement	 \$208,718,000
 Statewide employment multiplier (average, 2013–18)	 3.46
 Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	 \$691

**MAHLE Engine Components USA, Inc.**  
**Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	Total
<b>Total Employment</b>	47	183	217	272	368	503	510	516	524	528	534	
Manufacturing	2	68	84	103	140	191	189	189	189	189	189	
Non-Manufacturing	45	115	133	169	228	312	321	327	335	339	345	
Retail Trade	6	23	26	33	44	60	61	61	61	61	61	
Services	13	60	66	83	111	151	152	154	157	158	162	
Other	26	32	41	53	73	101	108	112	117	120	122	
<b>In Current Dollars (Thousands):</b>												
Personal Income	\$2,106	\$8,209	\$10,590	\$14,070	\$19,590	\$27,590	\$30,270	\$32,470	\$34,670	\$36,380	\$38,820	\$254,765
Gross State Revenue	162	632	815	1,083	1,508	2,124	2,331	2,500	2,670	2,801	2,989	19,615
Mega Cost	0	100	136	171	231	317	323	330	342	359	377	2,685
State Revenue Net of MEGA Cost*	\$162	\$532	\$679	\$912	\$1,277	\$1,807	\$2,008	\$2,170	\$2,328	\$2,442	\$2,612	\$16,930
<b>Adjusted for Inflation (Thousands of 2007 Dollars):</b>												
Personal Income	\$2,056	\$7,788	\$9,766	\$12,622	\$17,110	\$23,479	\$25,117	\$26,279	\$27,361	\$28,000	\$29,140	\$208,718
Gross State Revenue	158	600	752	972	1,317	1,807	1,934	2,023	2,107	2,156	2,244	16,070
Mega Cost	0	95	125	153	201	270	268	267	270	276	283	2,208
State Revenue Net of MEGA Cost*	\$158	\$505	\$627	\$819	\$1,116	\$1,537	\$1,666	\$1,756	\$1,837	\$1,880	\$1,961	\$13,862

\* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.