

**HUMMER, LLC**  
**Summary Estimates**

(All monetary estimates in current dollars)

<b>TOTAL JOBS CREATED (as of 2019)</b>	941
Direct	300
Spin-off (includes Indirect Jobs)	641
<b>NET POSITIVE STATE REVENUE IMPACT</b>	\$36,620,790
Revenue foregone	\$20,637,210
Revenue gain	\$57,258,000
Personal income generated over life of MEGA agreement	\$743,622,000
Statewide employment multiplier (average, 2013–19)	3.02
Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	\$2,605

**HUMMER, LLC**  
**Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	Total
Total Employment	2	510	573	722	875	883	896	907	917	927	941	
Manufacturing	0	13	13	15	18	16	16	16	16	16	17	
Non-Manufacturing	2	497	560	707	857	867	880	891	901	911	924	
Retail Trade	0	57	63	78	93	93	93	94	94	94	94	
Services	1	358	395	494	594	594	598	602	608	613	621	
Other	1	82	102	135	170	180	189	195	199	204	209	
In Current Dollars (Thousands):												
Personal Income	\$92	\$35,830	\$43,330	\$57,310	\$72,300	\$77,030	\$81,790	\$86,550	\$91,250	\$96,440	\$101,700	\$743,622
Gross State Revenue	7	2,759	3,336	4,413	5,567	5,931	6,298	6,664	7,026	7,426	7,831	57,258
Mega Cost	0	1,248	1,421	1,786	2,155	2,167	2,201	2,266	2,361	2,462	2,571	20,637
State Revenue Net of MEGA Cost*	\$7	\$1,511	\$1,915	\$2,627	\$3,412	\$3,764	\$4,097	\$4,398	\$4,665	\$4,964	\$5,260	\$36,621

\* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.