

**Gordon Food Service, Inc.
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2010	2011	2012	2013	2014	2015	Total
Total Employment	250	247	255	385	392	400	
Manufacturing	5	6	6	8	8	7	
Non-Manufacturing	245	241	249	377	384	393	
Retail Trade	24	17	17	24	25	25	
Services	53	182	187	282	284	287	
Other	168	42	45	71	75	81	
In Current Dollars (Thousands):							
Personal Income	\$11,930	\$11,780	\$13,240	\$19,260	\$21,150	\$22,950	\$100,310
Gross State Revenue	919	907	1,019	1,483	1,629	1,767	7,724
Mega Cost	0	272	282	391	393	395	1,733
State Revenue Net of MEGA Cost*	\$919	\$635	\$737	\$1,092	\$1,236	\$1,372	\$5,991

* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.

Analysis was prepared by the MEDC using REMI software

Gordon Food Service, Inc.
Summary Estimates
(All monetary estimates in current dollars)

TOTAL JOBS CREATED (as of 2015)	400
Direct	173
Spin-off (includes Indirect Jobs)	227
 NET POSITIVE STATE REVENUE IMPACT	 \$5,991,117
Revenue foregone	\$1,732,883
Revenue gain	\$7,724,000
 Personal income generated over life of MEGA agreement	 \$100,310,000
 Statewide employment multiplier (average, 2014–15)	 2.29
 Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	 \$879