



November 3, 2010

Ford Motor Company
One American Road
Dearborn, Michigan 48126
Attention: Curt Magleby, Director U.S. State Government Relations

Dear Mr. Magleby,

Please find enclosed a fully-executed copy of the Retention MEGA Credit Agreement for your records.

The Michigan Economic Development Corporation would like to thank you for choosing Michigan. If you have any questions, please contact Trevor Friedeberg, MEGA Program Specialist, at 517.335.0577 or via e-mail at friedebergt@michigan.org.

Sincerely,

A handwritten signature in cursive script that reads "Beth A. Weickel".

Beth A. Weickel
Administrative Assistant
Urban and Community Development

Enclosure

MEGA TAX CREDIT AGREEMENT: RETENTION CREDIT

Ford Motor Company

This Agreement is between the Michigan Economic Growth Authority (MEGA) and Ford Motor Company, a Delaware Corporation. As used in this Agreement, the Michigan Economic Growth Authority and Ford Motor Company are sometimes referred to individually as a "Party" and collectively as "Parties".

The Michigan Economic Growth Authority Act, 1995 PA 24, as amended, created the MEGA with the power to provide tax credits to businesses involved in manufacturing, mining, research and development, wholesale and trade, office operations, qualified high-technology business, film and digital media production, or certain tourism attractions;

The Michigan Legislature determined that it is in the public interest to promote economic growth and to encourage private investment, job creation and job upgrading for Michigan residents;

The MEGA determined that providing tax credits to the Company for job retention will promote and serve the intended purposes of and conform with the Act; and

The MEGA and the Company desire to set forth the terms and conditions of the tax credits that the MEGA authorized for the Company by Resolution dated October 26, 2010.

The Parties, therefore, agree as follows:

1.0 DEFINITIONS

(a) "Act" means the Michigan Economic Growth Authority Act, 1995 PA 24, as amended as of the Effective Date.

(b) "Agreement" means this written agreement.

(c) "Application" means any information submitted to the MEGA in support of the Company's request for the MEGA Tax Credit.

(d) "Average Weekly Wage" means the total Salaries and Wages paid during the applicable year to employees performing Retained Jobs whose Salaries and Wages count in any quarter toward the Tax Credit, divided by the number of weeks worked by those employees, and the quotient is then divided by the number of those Retained Jobs.

(e) "Business" means a proprietorship, joint venture, partnership, limited liability partnership, trust, business trust, syndicate, association, joint stock company, corporation, cooperative, limited liability company, or any other organization.

(f) "Certificate Application" means the written information submitted each year in support of the Company's request for a Tax Credit Certificate that complies with Section 7.0 of this Agreement.

(g) "Company" means Ford Motor Company, with the federal employer identification number [REDACTED] As of the Effective Date, Company is an authorized business under the Act.

(h) "Effective Date" means Nov. 1, 2010.

(i) "Employer-paid Health Care Benefits" means all costs paid by employer for a self-funded health care benefit plan or for an expense-incurred hospital, vision, medical or surgical policy or certificate, nonprofit health care corporation certificate, or health maintenance organization contract. "Employer-paid Health Care Benefits" do not include accident-only, credit, dental, or disability income insurance; long-term care insurance; coverage issued as a supplement to liability insurance; coverage only for a specified disease or illness; worker's compensation or similar insurance; employee paid pre-tax benefit plans; health savings accounts; or automobile medical payment insurance.

(j) "Facility" means the Company's locations in Michigan identified in Section 2.0(b)(5) at which the Company will maintain Retained Jobs.

(k) "Full-time Job" means a job performed by an individual who is employed for consideration for at least 35 hours of work each week based in Michigan and for whom the Company, Subsidiary Business, an employee leasing company or a professional employer organization on behalf of the Company or other entity authorized under the Act, withholds income and United States social security taxes.

(l) "MEGA" means the Michigan Economic Growth Authority created by the Act.

(m) "MEGA Tax Credit" means a credit against the Michigan Business Tax authorized by Section 431 of Public Act 36 of 2007, as amended.

(n) "Minimum Employment Level" means the minimum number of Full-time Jobs to be maintained by the Company and Subsidiary Businesses in Michigan, as specified in Schedule A of this Agreement.

(o) "New Investment" means investment the Company makes at the Facility, after October 26, 2010, through construction, acquisition, transfer, purchase or contract, or any other method as determined by MEGA. For purposes of this Agreement, New Investment does not include any expenses for which the company claims a credit under The Advanced Automotive Battery Credit (MEGA Board Resolution 2009-034) or the Vehicle Engineering Credit (MEGA Board Resolution 2009-80).

(p) "Person" means an individual or business.

(q) "Project" means the project described in Section 2.0(b)(5) of this Agreement.

(r) "Relocation" means the transfer of 33 percent or more of the Retained Jobs out of the State of Michigan.

(s) "Retained Job" means a Full-time Job maintained at the Facility held by a Michigan resident and that pays at least 150 percent of the federal minimum wage.

(t) "Salaries and Wages" means wages, tips, and other compensation, reported in Box 1 of an employee's W-2 form for the payroll years that the employee worked.

(u) "Subsidiary Business" means AAI Employee Services Company, LLC (FEIN [REDACTED]) and payments on behalf of the company made through Ford Motor Company UAW SUB fund (FEIN [REDACTED]).

(v) "Tax Credit Certificate" means the certificate required to be issued by 2007 PA 36, as amended, which states that the Company is an authorized business, the amount of the MEGA Tax Credit

authorized for a year, and the Company's federal employer identification number or Michigan Treasury number.

(w) "Tax Year" means the calendar year, or the fiscal year ending during the calendar year, upon the basis of which the MEGA credit is computed. Multiple Michigan Business Tax filings in a calendar year are not considered multiple Tax Years.

(x) "Term" means the time period beginning with the Effective Date and ending on the last day of the last Tax Year in which the Company is eligible to receive a MEGA Tax Credit under this Agreement.

2.0 REPRESENTATIONS

(a) Representations by the MEGA. The MEGA makes the following representations and warranties as of the Effective Date:

(1) *Existence and Power.* The MEGA is a public body established and acting pursuant to the Act.

(2) *Authority.* The MEGA has the necessary authority under the Act to grant MEGA Tax Credits and has taken all actions necessary to authorize, execute and deliver this Agreement.

(3) *Tax Credit Certificate.* The MEGA will issue the Company's initial Tax Credit Certificate, in the form attached to this Agreement, upon execution of this Agreement.

(4) *Administrative Services.* The Michigan Economic Development Corporation provides administrative services to the MEGA.

(b) Representations by the Company. The Company makes the following representations and warranties as of the Effective Date:

(1) *Existence and Power.* The Company validly exists and is in good standing under the laws of the State of Delaware and State of Michigan and is qualified to transact business in Michigan.

(2) *Corporate Authority.* The Company's execution, delivery and performance of this Agreement is authorized by all necessary corporate action and will not violate any provisions of law or of the Company's articles of incorporation or bylaws.

(3) *Full Disclosure.* Neither this Agreement nor the Application contain any untrue statement of or omit a material fact.

(4) *Eligibility.* The Company will retain Full-time Jobs in Michigan as generally classified under NAICS code 3711.

(5) *Project Description.* The Company will make investments and retain employees for manufacturing, research, and other core functions at facilities throughout the State of Michigan. It is intended that facilities included in this Project will not include any Company facilities that are included in the Electrification MEGA Credit #538 (authorized by Resolution 2009-076 as amended by Resolution 2010-03, which includes the Company's Michigan Assembly Plant, Wayne Stamping Plant, Van Dyke

Transmission Plant, Product Development Center, and Rawsonville Plant), except as provided in section 4.0(a)(9) of this Agreement. The Company believes that the Project is economically sound and affirms that the investment capital or financing needed to complete the Project is now committed or soon will be available to the Company. As of October 26, 2010, the Project had not begun.

(6) *Job Retention.* The Project will result in the retention of up to 28,000 Full-time Jobs. The project will maintain a Minimum Employment Level of at least 14,400 Full-time Jobs, and at least 8,900 of these Full-time Jobs must be salaried positions. For salaried positions only the MEGA Tax Credit may not include Salaries and Wages greater than \$75,000 per year (plus a four percent inflation factor per year beginning with 2011) per Retained Job. The Retained Jobs shall pay an Average Weekly Wage of at least \$760 and at no time will the wages paid for each of these Retained Jobs be less than 150 percent of the federal minimum wage in effect during the year in which the MEGA Tax Credit is sought.

(7) *Certification.* The Company made the certifications required by Section 8(3)(f) and 8(9)(c)-(f) of the Act, which are attached to the Agreement as Schedule B.

3.0 MEGA TAX CREDIT

The MEGA authorized the MEGA Tax Credit described in this Agreement for the Company, subject to the conditions specified in Section 4.0 of this Agreement and the Company's compliance with this Agreement.

(a) MEGA Tax Credit for Retained Jobs. The MEGA Tax Credit shall be equal to 100 percent of the Michigan personal income tax rate, as it exists at the beginning of the Company's Tax Year for which the credit is sought, multiplied by the total Salaries and Wages and Employer-paid Health Care Benefits, of employees performing Retained Jobs, multiplied by a fraction, the numerator is the cumulative New Investment and the denominator is the number of Retained Jobs multiplied by \$100,000. The fraction in the previous sentence cannot exceed 1.0. If the actual number of employees earning wages is below the maximum number of Retained Jobs allowed, all Salaries and Wages of employees earning wages in the quarter count toward the Tax Credit. If the number of employees earning wages is more than the maximum number of Retained Jobs allowed, only the highest Salaries and Wages up to the maximum number of Retained Jobs allowed will count toward the Tax Credit for the quarter. The MEGA Tax Credit is authorized for 15 consecutive Tax Years, beginning with the Company's Tax Year ending December 31, 2013 and ending no later than December 31, 2027, except as provided under Section 3.0(b).

(1) No more than 28,000 Retained Jobs may be used in calculating the MEGA Tax Credit, as provided in Section 431 of 2007 PA 36; and

(2) The maximum aggregate amount of Salaries and Wages and Employer-paid Health Care Benefits which may be used in a single year in calculating the MEGA Tax Credit for any one Retained Job is \$250,000.

(3) The maximum amount of Salaries and Wages which may be used in a single year in calculating the MEGA Tax Credit for any one salaried Retained Job is \$75,000, plus an inflation factor of four percent per year beginning with 2011.

(b) Advancing the Scheduled Years of the Credit. The Company may elect to begin the MEGA Tax Credit described in Section 3.0(a) in its Tax Year ending December 31, 2012. If the Company elects to advance the MEGA Tax Credit as provided in this Section, the last Tax Year in which the Company may receive the MEGA Tax Credit will be December 31, 2026.

4.0 CONDITIONS OF THE MEGA TAX CREDIT

(a) *Eligibility.* The Company shall not be eligible for the MEGA Tax Credit described in Section 3.0 of this Agreement unless:

(1) The Company retains a statutory minimum of 50 Retained Jobs as provided in Schedule A, and makes New Investment of at least \$2,500,000;

(2) The Company maintains at least 14,400 Retained Jobs related to the Project;

(3) The Company maintains at least 8,900 Retained Jobs that are salaried positions;

(4) The Company may not earn credit on Salaries and Wages greater than \$75,000 (plus an inflation factor of four percent per year beginning with 2011) per year for each salaried Retained Job;

(5) The Average Weekly Wage paid to employees performing Retained Jobs is at least \$760;

(6) The Company's existing MEGA Tax Credits shall be terminated upon issuance of a Tax Credit Certificate under Section 5.0 of this Agreement for the first Tax Year. The Company's existing MEGA Tax Credits are: Ford Motor Company – Rouge Center (Resolution 2004-03, as amended); Auto Alliance International, Inc. Plant (Resolution 2002-27, as amended); and Ford Motor Company – Multi-site (Resolution 2006-51, as amended).

(7) The Company agrees, as part of its certification, to use best efforts to maintain jobs in Michigan when making plant location and closing decisions, to meet annually with a Michigan Economic Development Corporation representative and to disclose its Minimum Employment numbers at all Facilities when submitting its annual tax credit certificate application;

(8) The Company invested in the Facility, through construction, acquisition, transfer, purchase or contract, at least \$50,000 per Retained Job;

(9) Except as provided in Section 4.0(a)(10) investment for this MEGA Tax Credit shall not occur at any location included in the Electrification MEGA Tax Credit #538 excluded from the Project as described in Section 2.0(b)(5);

(10) Beginning January 1, 2013 New Investment for this MEGA Tax Credit will be allowed at the Van Dyke Transmission Plant;

(11) The Company pays the administrative fee described in Section 4.0(b);

(12) The Company obtains a Tax Credit Certificate, as provided in Section 5.0;

(13) The company must receive local support as defined in the MEGA Tax Credit resolution; and

(14) The Company participates in a MEGA technical assistance meeting with representatives of the MEDC, at a mutually agreed upon time, unless waived by the MEDC.

(b) *Administrative Fee.* The Company shall pay an administrative fee of \$4,545,114 in fifteen equal installments (\$303,007.60 annually) over the Term. Each installment shall be due upon submission of the Company's Certificate Application for the Tax Year.

5.0 TAX CREDIT CERTIFICATE

To obtain a Tax Credit Certificate in connection with the MEGA Tax Credit described in this Agreement, the Company shall for the applicable year:

(a) Retain and maintain the minimum number of Retained Jobs, as required by Schedule A of this Agreement;

To compute the number of Retained Jobs in any Tax Year, as determined in Section 3.0 and Schedule A, the Company shall determine the number of Retained Jobs as of the last operational day, as determined by MEGA, of each of the four quarters of the applicable year, total the results for the four quarters, and divide the sum by four. The employee shall be in the Retained Job on the last operational day of the quarter to count toward the headcount for that quarter;

(b) Pay at least the Average Weekly Wage provided in Section 4.0(a)(5) to employees in Retained Jobs;

(c) Pay each employee working in Retained Jobs a wage, in addition to Employer-paid Health Care Benefits, equal to or greater than 150 percent of the federal minimum wage in effect for the applicable year;

(d) Maintain the Minimum Employment Level stated on Schedule A. To compute the Minimum Employment Level in any year, the Company shall determine the Minimum Employment Level as of the last operational day, as determined by MEGA, of each of the four quarters of the applicable year, total the results for the four quarters, and divide the sum by four. The employee shall be in the Retained Job on the last operational day of the quarter, as determined by MEGA, to count for that quarter; and

(e) Provide a Certificate Application to the MEGA that satisfies the requirements of Section 7.0 of this Agreement.

The MEGA will not issue a Tax Credit Certificate if the MEGA, or the Office of the Chief Compliance Officer, determines that the Company is not in compliance with the Act, or other laws applicable to the Tax Credit.

Provided that the Company satisfied the requirements of Section 4.0, the Company's failure to satisfy the requirements of this Section in any given year does not preclude the Company from qualifying for and obtaining a MEGA Tax Credit in any other year during the Term.

6.0 AUDIT AND VERIFICATION

The information provided by the Company in connection with the MEGA Tax Credit is subject to audit and verification by the MEGA or its designee both prior to and after receiving a Tax Credit Certificate. Upon reasonable advance notice to the Company by the MEGA or the Office of the Chief Compliance Officer, the Company shall permit the MEGA, the Office of the Chief Compliance Officer, or their designee, at the MEGA's sole expense and during normal business hours, to inspect the Company's files solely for the purpose of verifying eligibility for the MEGA Tax Credits authorized for the Company. The files subject to inspection include, but are not limited to, those relevant to wage and hour records, Employer-paid Health Care Benefits records, job classification, job assignments and employment histories. To the extent permitted under Section 5(3) of the Act, the Company may request

confidential treatment of its financial or proprietary information retained by the MEGA in the course of its inspection. The Audit and Verification contemplated under this section shall be completed within 48 months after issuance of any Tax Credit Certificate under Section 5.0.

7.0 ANNUAL CERTIFICATE APPLICATION

(a) For each Tax Year in which the Company seeks a MEGA Tax Credit under this Agreement, the Company shall complete a Certificate Application.

(b) The Company shall file the Certificate Application with the MEGA at least 90 days prior to the day the Company's Michigan Business Tax return is due to the Michigan Department of Treasury. If the due date for filing is extended the Certificate Application must be filed with the MEGA at least 90 days prior to the extended deadline.

(c) The form of the Certificate Application shall be as specified by the MEGA. The Certificate Application must contain the following information:

(1) The number of employees in the Minimum Employment Level as of the end of each of the four quarters, as determined by MEGA, in the applicable year;

(2) The number of Retained Jobs as of the end of each of the four quarters, as calculated by MEGA, in the applicable year;

(3) The total Salaries and Wages paid to and Employer-paid Health Care Benefits provided to employees who performed Retained Jobs during the applicable year by quarter;

(4) A certification by an authorized officer of the Company that the information provided in the Certificate Application is accurate;

(5) The total New Investment related to the Project for the applicable year;

(6) The annual hours and weeks worked for employees counted in the Minimum Employment Level or as a Retained Job; and

(7) Any other information reasonably related to determining the MEGA Tax Credit.

(d) The MEGA and the Office of the Chief Compliance Officer shall determine whether the requirements of this Agreement and the Act have been met and if so, will calculate the amount of the MEGA Tax Credit and issue a Tax Credit Certificate to the Company.

(e) For each year during the Term, the Company must submit a completed Certificate Application even if the requirements described in Section 5.0 are not satisfied for that year. If the Company does not satisfy the requirements in Section 5.0 for a particular year, the MEGA will not issue a Tax Credit Certificate for that year and one year of the MEGA Tax Credit is forfeited. The Company, however, will continue to be eligible for the MEGA Tax Credit in any remaining years of the Term in which the requirements of Section 5.0 are met subject to Section 8.0(a).

(f) Documents containing Social Security Numbers may not be used to satisfy any of the reporting requirements contained in this Agreement. If in the course of Audit and Verification under Section 6.0 documents containing Social Security Numbers are reviewed, the MEGA will destroy any documents provided by The Company containing Social Security Numbers.

8.0 ADJUSTMENT, REDUCTION OR TERMINATION OF CREDITS

(a) If the Company does not initially satisfy the conditions described in Section 4.0 by December 31, 2013, this Agreement is void, the Company no longer qualifies as an authorized business under this Agreement, and no MEGA Tax Credits are, or will be, authorized under this Agreement.

(b) The Company's failure to comply with any provision of this Agreement, other than as a result of a clerical or technical error which is corrected upon its discovery, may result in revocation of the Company's designation as an authorized business or in the reduction or loss of any MEGA Tax Credits for which a Tax Credit Certificate has not been issued, and may have a percentage of the credit amount previously claimed added back to the tax liability of the Company, pursuant to MCL 207.808(3)(c).

(c) A MEGA Tax Credit is subject to adjustment in any year following the year in which a Tax Credit Certificate is issued if the MEGA finds that the information on which the Tax Credit Certificate was based was incorrect or cannot be verified.

(d) If the MEGA determines that the Company misrepresented information in order to qualify for, or increase the amount of, a MEGA Tax Credit, the MEGA may revoke the Company's designation as an authorized business and shall notify the Michigan Department of Treasury of the revocation. The State of Michigan may require repayment of any MEGA Tax Credits received by the Company under this Agreement, plus a ten percent penalty, as a result of a misrepresentation, pursuant to MCL 207.808(3)(d).

(e) If the MEGA determines that the Company is not in material compliance with any Department of the State of Michigan including, but not limited to, the Department of Energy, Labor, and Economic Growth, the Department of Natural Resources and Environment, or the Department of Treasury, the MEGA may withhold the Tax Credit Certificate until the issue is resolved or until the MEGA is satisfied that the Company has taken the appropriate steps to resolve the issue.

(f) Prior to taking any adverse action against the Company under this Section, the MEGA shall provide the Company with written notice of its intended action and the basis for that action. The Company shall have a reasonable opportunity to respond of no less than 90 days, including the right to appear before the MEGA Board, as identified in the notice.

9.0 REPAYMENT PROVISIONS

Should a Relocation occur, the following shall apply:

(a) If the Relocation occurs on or before the end of the fourth year from the year in which the Company first receives a MEGA Tax Credit under Section 3.0 and Schedule A of this Agreement, the Company shall repay 100 percent of the total amount of the MEGA Tax Credit received; and

(b) If the Relocation occurs after the fourth year and within 24 months after the end of the fifteenth year from the year in which the Company first receives a MEGA Tax Credit under Section 3.0 and Schedule A of this Agreement, the Company shall repay up to 50 percent, as determined by MEGA, of the total amount of the MEGA Tax Credit received.

This Section shall survive the termination of this Agreement.

10.0 MISCELLANEOUS

(a) *Reporting.* The Company shall provide the MEGA with information regarding its MEGA Tax Credit as the MEGA may reasonably require. The Company shall meet annually, at a mutually agreed upon time and location, with a Michigan Economic Development Corporation representative.

(b) *Employment Information.* The Company, for reporting purposes, shall provide the number of Full-time Jobs at all of the Company's locations in Michigan, excluding the Retained Jobs for which the Company is seeking the MEGA Tax Credit, as of the end of each of the four quarters in the applicable year.

(c) *Assignment of MEGA Tax Credit.* The MEGA Tax Credit described in this Agreement shall not be transferred or assigned provided, however, that in the event of a merger, a Person acquires all or substantially all of the assets or stock of the Company in Michigan after the Effective Date, the MEGA shall authorize the transfer of the Company's rights under this Agreement to that Person if:

(1) The Person agrees in writing to assume all of the duties and responsibilities of the Company under this Agreement; and

(2) The MEGA determines that the transfer is consistent with and will serve the purposes of the Act.

(d) *Severability.* If any clause, provision, or section of this Agreement is held invalid by any court, the invalidity of that clause, provision, or section shall not affect the remaining clauses, provisions, or sections of this Agreement and this Agreement shall be construed and enforced as if such invalid clause, provision, or section had not been contained in this Agreement.

(e) *Notices.* All notices or other communications provided in connection with this Agreement shall be deemed received when delivered, if delivered by registered or certified mail, postage prepaid, return receipt requested, or by messenger or professional courier service, addressed as follows:

TO MEGA: Michigan Economic Development Corporation
Michigan Economic Growth Authority
300 North Washington Square
Lansing, Michigan 48913
ATTN: MEGA Board Secretary
E-mail address: mega-admin@michigan.org

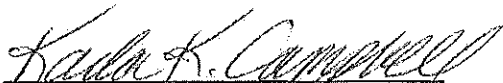
TO Company: Ford Motor Company
One American Road, Dearborn, Michigan 48126
ATTN: Curt Magleby, Director U.S. State Government Relations
E-mail address: cmagleb1@ford.com

(f) *Entire Agreement and Amendment.* Subject to the Act, this Agreement, including the attached Schedules, is the entire agreement between the Parties with respect to the subject matter described herein and supersedes any previous agreements. This Agreement may not be amended without the written consent of the Parties.

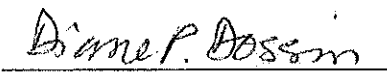
(g) *Captions.* The captions in this Agreement are for convenience only and in no way define, limit or describe the scope or intent of any provisions or sections of this Agreement.

(h) *Interpretation.* This Agreement shall be governed by and interpreted in accordance with the laws of the State of Michigan.

MICHIGAN ECONOMIC GROWTH AUTHORITY


Karla K. Campbell, Secretary

Ford Motor Company


Diane P. Dossin, Chief Tax Officer

Ford Motor Company

Schedule A

Minimum Employment and Wage Levels to Qualify for the MEGA Tax Credits

Year of Credit	Company's Tax Year Ending December 31	Statutory Minimum # of Retained Jobs, per Tax Year	Minimum Average Weekly Wage	Minimum Employment Level**	Minimum Employment Level for salaried positions***
1	2013*	50	\$760	14,400	8,900
2	2014	50	\$760	14,400	8,900
3	2015	50	\$760	14,400	8,900
4	2016	50	\$760	14,400	8,900
5	2017	50	\$760	14,400	8,900
6	2018	50	\$760	14,400	8,900
7	2019	50	\$760	14,400	8,900
8	2020	50	\$760	14,400	8,900
9	2021	50	\$760	14,400	8,900
10	2022	50	\$760	14,400	8,900
11	2023	50	\$760	14,400	8,900
12	2024	50	\$760	14,400	8,900
13	2025	50	\$760	14,400	8,900
14	2026	50	\$760	14,400	8,900
15	2027	50	\$760	14,400	8,900

*Should the Company elect to advance the scheduled years of the MEGA Tax Credit, as permitted under Section 3.0(b) of the Agreement, the Company's Tax Year Ending years listed on this table shall be considered advanced, accordingly.

** As required by Section 4.0(a)(2) of the Agreement.

*** As required by Section 4.0(a)(3) of the Agreement.

**Ford Motor Company
Schedule B**

Ford Motor Company certifies that:

(1) It will follow a competitive bid process, open to all Michigan residents and firms, for the construction, rehabilitation, development or renovation of the Facility, and that it will not discriminate against any contractor on the basis of its affiliation or non-affiliation with any collective bargaining organization.

(2) It will make a good faith effort to employ, if qualified, Michigan residents at the Facility.

(3) It will make a good faith effort to employ or contract with Michigan residents and firms to construct, rehabilitate, develop or renovate the Facility.

(4) It is encouraged to make a good faith effort to utilize Michigan-based suppliers and vendors when purchasing goods and services.

(5) Without the MEGA Tax Credits and the capital investment described in the Agreement, the Facility is at risk of closing and the work and jobs would be removed to a location outside of the State of Michigan.

(6) Its management or ownership is committed to improving the long-term viability of the Facility in meeting the national and international competition facing the facility through better management techniques; best practices, including, but not limited to, state of the art lean manufacturing practices; and market diversification.

(7) It will make best efforts to keep jobs in Michigan when making plant location and closing decisions.

(8) The Facility's workforce demonstrates its commitment to improving productivity and profitability at the Facility through various means.

Certified on Oct. 28, 2010

Diane P. Dossin

Diane P. Dossin, Chief Tax Officer

Certificate Number
00-706-10

Initial Tax Credit Certificate

Ford Motor Company Issued this 14th day of September 2010, by the

Michigan Economic Growth Authority

To Ford Motor Company, Employer Identification Number [REDACTED] Authorized Business pursuant to Public Act 24 of 1995, as amended.

The MEGA authorizes to Ford Motor Company a MEGA Tax Credit for Retained Jobs of up to 100 percent for 15 consecutive Tax Years, beginning with the Company's Tax Year ending on December 31, 2013, under Section 431 of Public Act 36 of 2007.

The Michigan Legislature encourages recipients of MEGA Tax Credits to make a good faith effort to use Michigan-based suppliers and vendors when purchasing goods and services.

By: Karla K. Campbell
Karla K. Campbell
Secretary of the MEGA Board