

Force By Design, Inc.
Summary Estimates
(All monetary estimates in current dollars)

TOTAL JOBS CREATED OR RETAINED (as of 2015)	90
Direct	50
Spin-off (includes Indirect Jobs)	40
NET POSITIVE STATE REVENUE IMPACT	\$736,015
Revenue foregone	\$230,985
Revenue gain	\$967,000
Personal income generated over life of MEGA agreement	\$12,573,000
Statewide employment multiplier (average, 2014–15)	1.52
Average Weekly Wage of Direct Jobs	\$920
(as reported by the company at time of application)	

Force By Design, Inc.
Fiscal Effects on Michigan - Net Benefits with the Incentive Package
Thousands of Current Dollars

Year	Gross State Revenue	MEGA Costs	Net State Revenue
2005	0	0	0
2006	0	0	0
2007	0	0	0
2008	0	0	0
2009	0	0	0
2010	0	0	0
2011	33	0	33
2012	82	0	82
2013	164	49	115
2014	270	74	196
2015	418	107	311
2016	0	0	0
2017	0	0	0
2018	0	0	0
2019	0	0	0
2020	0	0	0
2021	0	0	0
2022	0	0	0
2023	0	0	0
2024	0	0	0
2025	0	0	0
2026	0	0	0
2027	0	0	0
2028	0	0	0
2029	0	0	0
2030	0	0	0
	967	231	736

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**Force By Design, Inc.
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2011	2012	2013	2014	2015	Total
Total Employment	10	19	40	62	90	
Manufacturing	0	0	0	0	0	
Non-Manufacturing	10	19	40	62	90	
Retail Trade	1	1	3	4	5	
Services	7	16	33	51	74	
Other	2	2	4	7	11	
In Current Dollars (Thousands):						
Personal Income	\$427	\$1,068	\$2,136	\$3,510	\$5,432	\$12,573
Gross State Revenue	33	82	164	270	418	967
Mega Cost	0	0	49	74	107	231
State Revenue Net of MEGA Cost*	\$33	\$82	\$115	\$196	\$311	\$736

* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.