

**Emergent Biodefense Operations Lansing, Inc.**  
**Summary Estimates**

(All monetary estimates in current dollars)

<b>TOTAL JOBS CREATED (as of 2018)</b>	<b>302</b>
Direct	93
Spin-off (includes Indirect Jobs)	209
<b>NET POSITIVE STATE REVENUE IMPACT</b>	<b>\$11,567,436</b>
Revenue foregone	\$3,089,564
Revenue gain	\$14,657,000
Personal income generated over life of MEGA agreement	\$190,336,000
Statewide employment multiplier (average, 2011–18)	3.24
Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	\$1,197

**Emergent Biodefense Operations Lansing, Inc.  
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	Total
Total Employment	134	265	301	299	301	300	299	302	300	302	
Manufacturing	47	92	106	105	104	104	103	103	103	103	
Non-Manufacturing	87	173	195	194	197	196	196	199	197	199	
Retail Trade	13	27	29	28	28	28	28	27	27	27	
Services	49	96	105	103	103	102	102	103	103	104	
Other	25	50	61	63	66	66	66	69	67	68	
In Current Dollars (Thousands):											
Personal Income	\$6,866	\$14,190	\$17,400	\$18,400	\$19,650	\$20,870	\$21,730	\$22,770	\$23,620	\$24,840	\$190,336
Gross State Revenue	529	1,093	1,340	1,417	1,513	1,607	1,673	1,753	1,819	1,913	14,657
Mega Cost	127	238	292	296	339	342	346	356	370	384	3,090
State Revenue Net of MEGA Cost*	\$402	\$855	\$1,048	\$1,121	\$1,174	\$1,265	\$1,327	\$1,397	\$1,449	\$1,529	\$11,567

\* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.