

**Dowding Machining, LLC**  
**Summary Estimates**  
(All monetary estimates in 2007 dollars)

<b>TOTAL JOBS CREATED (as of 2017)</b>	<b>358</b>
Direct	200
Spin-off (includes Indirect Jobs)	158
<b>NET POSITIVE STATE REVENUE IMPACT</b>	<b>\$6,789,000</b>
Revenue foregone	\$1,526,000
Revenue gain	\$8,315,000
Personal income generated over life of MEGA agreement	\$107,967,000
Statewide employment multiplier (average, 2008–17)	1.38
Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	\$476

**Dowding Machining, LLC**  
**Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	Total
Total Employment	48	126	173	208	226	259	347	348	350	355	358	
Manufacturing	3	81	107	128	138	159	212	211	210	210	210	
Non-Manufacturing	45	45	66	80	88	100	135	137	140	145	148	
Retail Trade	7	7	10	12	12	14	18	19	19	19	19	
Services	15	24	33	39	42	49	66	66	66	68	69	
Other	23	14	23	29	34	37	51	52	55	58	60	
In Current Dollars (Thousands):												
Personal Income	\$2,228	\$4,120	\$6,073	\$7,904	\$9,186	\$11,110	\$15,050	\$16,420	\$17,580	\$18,800	\$19,780	\$128,251
Gross State Revenue	172	317	468	609	707	855	1,159	1,264	1,354	1,448	1,523	9,876
Mega Cost	0	72	99	123	136	160	222	232	243	255	268	1,809
State Revenue Net of MEGA Cost*	\$172	\$245	\$369	\$486	\$571	\$695	\$937	\$1,032	\$1,111	\$1,193	\$1,255	\$8,067
Adjusted for Inflation (Thousands of 2007 Dollars):												
Personal Income	\$2,228	\$4,023	\$5,761	\$7,289	\$8,241	\$9,704	\$12,807	\$13,625	\$14,228	\$14,837	\$15,224	\$107,967
Gross State Revenue	172	310	444	562	634	747	986	1,049	1,096	1,143	1,172	8,315
Mega Cost	0	71	94	113	122	140	189	193	197	201	206	1,526
State Revenue Net of MEGA Cost*	\$172	\$239	\$350	\$449	\$512	\$607	\$797	\$856	\$899	\$942	\$966	\$6,789

\* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.