

**Creative Foam Corporation**  
**Summary Estimates**  
(All monetary estimates in current dollars)

<b>TOTAL JOBS CREATED (as of 2014)</b>	144
Direct	63
Spin-off (includes Indirect Jobs)	81
<b>NET POSITIVE STATE REVENUE IMPACT</b>	\$1,406,614
Revenue foregone	\$362,386
Revenue gain	\$1,769,000
Personal income generated over life of MEGA agreement	\$22,980,000
Statewide employment multiplier (average, 2013–14)	2.19
Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	\$500

**Creative Foam Corporation**  
**Fiscal Effects on Michigan - Net Benefits with the Incentive Package**  
Thousands of Current Dollars

Year	Gross State Revenue	MEGA Costs	Net State Revenue
2005	0	0	0
2006	0	0	0
2007	0	0	0
2008	0	0	0
2009	0	0	0
2010	40	8	32
2011	263	67	196
2012	395	87	308
2013	493	97	396
2014	578	103	475
2015	0	0	0
2016	0	0	0
2017	0	0	0
2018	0	0	0
2019	0	0	0
2020	0	0	0
2021	0	0	0
2022	0	0	0
2023	0	0	0
2024	0	0	0
2025	0	0	0
2026	0	0	0
2027	0	0	0
2028	0	0	0
2029	0	0	0
2030	0	0	0
	1,769	362	1,407

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**Creative Foam Corporation**  
**Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2010	2011	2012	2013	2014	Total
<b>Total Employment</b>	12	85	113	131	144	
Manufacturing	6	45	58	65	69	
Non-Manufacturing	6	40	55	66	75	
Retail Trade	1	5	7	9	10	
Services	3	21	28	33	37	
Other	2	14	20	24	28	
<b>In Current Dollars (Thousands):</b>						
Personal Income	\$519	\$3,418	\$5,127	\$6,409	\$7,507	\$22,980
Gross State Revenue	40	263	395	493	578	1,769
Mega Cost	8	67	87	97	103	362
State Revenue Net of MEGA Cost*	\$32	\$196	\$308	\$396	\$475	\$1,407

\* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.