

**CertainTeed Ceilings Corp.**  
**Summary Estimates**  
(All monetary estimates in current dollars)

<b>TOTAL JOBS CREATED (as of 2021)</b>	271
Direct	109
Spin-off (includes Indirect Jobs)	162
<b>NET POSITIVE STATE REVENUE IMPACT</b>	\$16,937,880
Revenue foregone	\$3,132,120
Revenue gain	\$20,070,000
Personal income generated over life of MEGA agreement	\$260,655,000
Statewide employment multiplier (average, 2011–21)	2.39
Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	\$741

**CertainTeed Ceilings Corp.  
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
Total Employment	5	256	260	252	254	255	255	258	259	262	266	267	271	
Manufacturing	0	118	118	116	115	115	115	115	115	115	116	116	116	
Non-Manufacturing	5	138	142	136	139	140	140	143	144	147	150	151	155	
Retail Trade	1	25	26	24	24	24	23	23	23	24	23	23	24	
Services	3	72	74	69	69	69	70	71	72	73	75	76	78	
Other	1	41	42	43	46	47	47	49	49	50	52	52	53	
In Current Dollars (Thousands):														
Personal Income	\$305	\$15,320	\$17,000	\$17,700	\$18,860	\$20,140	\$21,120	\$22,160	\$23,070	\$24,480	\$25,630	\$26,730	\$28,140	\$260,655
Gross State Revenue	23	1,180	1,309	1,363	1,452	1,551	1,626	1,706	1,776	1,885	1,974	2,058	2,167	20,070
Mega Cost	0	225	231	234	237	247	250	257	267	278	289	301	315	3,132
State Revenue: Net of MEGA Cost*	\$23	\$955	\$1,078	\$1,129	\$1,215	\$1,304	\$1,376	\$1,449	\$1,509	\$1,607	\$1,685	\$1,757	\$1,852	\$16,938

\* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.