

Cequent Performance Products, Inc.
Summary Estimates

(All monetary estimates in current dollars)

TOTAL JOBS CREATED (as of 2017)	115
Direct	60
Spin-off (includes Indirect Jobs)	55
NET POSITIVE STATE REVENUE IMPACT	\$2,212,037
Revenue foregone	\$896,963
Revenue gain	\$3,109,000
Personal income generated over life of MEGA agreement	\$40,375,000
Statewide employment multiplier (average, 2016–17)	1.92
Average Weekly Wage of Direct Jobs	\$1,050
(as reported by the company at time of application)	

Cequent Performance Products, Inc.
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package

Economic/Fiscal Indicator	2010	2011	2012	2013	2014	2015	2016	2017	Total
Total Employment	11	19	55	85	113	113	114	115	
Manufacturing	0	0	0	1	1	0	0	0	
Non-Manufacturing	11	19	55	84	112	113	114	115	
Retail Trade	1	1	4	6	8	7	8	8	
Services	3	15	44	70	91	91	92	92	
Other	7	3	7	8	13	15	14	15	
In Current Dollars (Thousands):									
Personal Income	\$580	\$1,007	\$3,143	\$5,005	\$6,897	\$7,446	\$7,874	\$8,423	\$40,375
Gross State Revenue	45	78	242	385	531	573	606	649	3,109
Mega Cost	0	0	86	132	169	165	169	176	897
State Revenue Net of MEGA Cost*	\$45	\$78	\$156	\$253	\$362	\$408	\$437	\$473	\$2,212

* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.

Cequent Performance Products, Inc.
Fiscal Effects on Michigan - Net Benefits with the Incentive Package
Thousands of Current Dollars

Year	Gross State Revenue	MEGA Costs	Net State Revenue
2005	0	0	0
2006	0	0	0
2007	0	0	0
2008	0	0	0
2009	0	0	0
2010	45	0	45
2011	78	0	78
2012	242	86	156
2013	385	132	253
2014	531	169	362
2015	573	165	408
2016	606	169	437
2017	649	176	473
2018	0	0	0
2019	0	0	0
2020	0	0	0
2021	0	0	0
2022	0	0	0
2023	0	0	0
2024	0	0	0
2025	0	0	0
2026	0	0	0
2027	0	0	0
2028	0	0	0
2029	0	0	0
2030	0	0	0
	3,109	897	2,212

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