

Cayman Chemical Company, Inc.
Summary Estimates
(All monetary estimates in 2007 dollars)

TOTAL JOBS CREATED (as of 2016)	525
Direct	208
Spin-off (includes Indirect Jobs)	317
NET POSITIVE STATE REVENUE IMPACT	\$12,249,000
Revenue foregone	\$3,144,000
Revenue gain	\$15,393,000
Personal income generated over life of MEGA agreement	\$199,923,000
Statewide employment multiplier (average, 2011–16)	2.50
Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	\$1,101

Cayman Chemical Company, Inc.
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package

Economic/Fiscal Indicator	2007	2008	2009	2010	2011	2012	2013	2016	Total
Total Employment	57	141	293	406	512	517	521	525	
Manufacturing	19	53	92	140	195	194	193	191	
Non-Manufacturing	38	88	201	266	317	323	328	334	
Retail Trade	5	13	26	36	44	44	45	44	
Services	19	49	94	135	174	174	175	176	
Other	14	26	81	95	99	105	108	114	
In Current Dollars (Thousands):									
Personal Income	\$2,563	\$6,744	\$14,100	\$20,480	\$26,550	\$28,810	\$30,940	\$36,190	\$233,697
Gross State Revenue	197	519	1,086	1,577	2,044	2,218	2,382	2,787	17,994
Mega Cost	48	133	216	323	438	457	478	550	3,668
State Revenue Net of MEGA Cost*	\$149	\$386	\$870	\$1,254	\$1,606	\$1,761	\$1,904	\$2,237	\$14,326
Adjusted for Inflation (Thousands of 2007 Dollars):									
Personal Income	\$2,563	\$6,582	\$13,362	\$18,858	\$23,773	\$25,104	\$26,256	\$28,456	\$199,923
Gross State Revenue	197	507	1,029	1,452	1,830	1,933	2,021	2,191	15,393
Mega Cost	48	130	204	298	392	398	405	433	3,144
State Revenue Net of MEGA Cost*	\$149	\$377	\$825	\$1,154	\$1,438	\$1,535	\$1,616	\$1,758	\$12,249

* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.