

**Ash Stevens, Inc.**  
**Summary Estimates**

(All monetary estimates in current dollars)

<b>TOTAL JOBS CREATED (as of 2017)</b>	202
Direct	60
Spin-off (includes Indirect Jobs)	142
 <b>NET POSITIVE STATE REVENUE IMPACT</b>	 \$4,512,981
Revenue foregone	\$710,019
Revenue gain	\$5,223,000
 Personal income generated over life of MEGA agreement	 \$67,846,000
  Statewide employment multiplier (average, 2015–17)	  3.33
  Average Weekly Wage of Direct Jobs	  \$1,324
(as reported by the company at time of application)	

**Ash Stevens, Inc.**  
**Fiscal Effects on Michigan - Net Benefits with the Incentive Package**  
Thousands of Current Dollars

Year	Gross State Revenue	MEGA Costs	Net State Revenue
2005	0	0	0
2006	0	0	0
2007	0	0	0
2008	0	0	0
2009	0	0	0
2010	0	0	0
2011	214	24	190
2012	338	46	292
2013	653	72	581
2014	728	110	618
2015	1,025	148	877
2016	1,095	152	943
2017	1,170	158	1,012
2018	0	0	0
2019	0	0	0
2020	0	0	0
2021	0	0	0
2022	0	0	0
2023	0	0	0
2024	0	0	0
2025	0	0	0
2026	0	0	0
2027	0	0	0
2028	0	0	0
2029	0	0	0
2030	0	0	0
	5,223	710	4,513

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**Ash Stevens, Inc.**  
**Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2011	2012	2013	2014	2015	2016	2017	Total
Total Employment	53	72	142	142	198	201	202	
Manufacturing	10	19	31	48	68	68	68	
Non-Manufacturing	43	53	111	94	130	133	134	
Retail Trade	5	8	13	13	17	17	17	
Services	16	27	44	52	72	73	73	
Other	22	18	54	29	41	43	44	
In Current Dollars (Thousands):								
Personal Income	\$2,777	\$4,395	\$8,484	\$9,460	\$13,310	\$14,220	\$15,200	\$67,846
Gross State Revenue	214	338	653	728	1,025	1,095	1,170	5,223
Mega Cost	24	46	72	110	148	152	158	710
State Revenue Net of MEGA Cost*	\$190	\$292	\$581	\$618	\$877	\$943	\$1,012	\$4,513

\* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.