

ArvinMeritor OE, LLC
Summary Estimates
(All monetary estimates in 2008 dollars)

TOTAL JOBS CREATED (as of 2016)	404
Direct	119
Spin-off (includes Indirect Jobs)	285
NET POSITIVE STATE REVENUE IMPACT	\$8,782,000
Revenue foregone	\$1,054,000
Revenue gain	\$9,836,000
Personal income generated over life of MEGA agreement	\$127,720,000
Statewide employment multiplier (average, 2011–16)	3.31
Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	\$623

ArvinMeritor OE, LLC
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package

Economic/Fiscal Indicator	2009	2010	2011	2012	2013	2014	2015	2016	Total
Total Employment									
Manufacturing	35	435	382	388	394	395	398	404	
Non-Manufacturing	3	161	153	151	150	149	149	149	
Retail Trade	32	274	229	237	244	246	249	255	
Services	6	55	44	44	45	45	45	45	
Other	16	140	110	111	112	113	114	117	
	10	79	75	82	87	88	90	93	
In Current Dollars (Thousands):									
Personal Income	\$1,801	\$18,710	\$17,970	\$19,650	\$21,120	\$22,340	\$23,620	\$25,150	\$150,361
Gross State Revenue	139	1,441	1,384	1,513	1,626	1,720	1,819	1,937	11,579
Mega Cost	0	168	174	174	174	175	182	191	1,238
State Revenue Net of MEGA Cost*	\$139	\$1,273	\$1,210	\$1,339	\$1,452	\$1,545	\$1,637	\$1,746	\$10,341
Adjusted for Inflation (Thousands of 2007 Dollars):									
Personal Income	\$1,709	\$17,254	\$16,121	\$17,162	\$17,973	\$18,537	\$19,116	\$19,848	\$127,720
Gross State Revenue	132	1,329	1,242	1,321	1,384	1,427	1,472	1,529	9,836
Mega Cost	0	155	156	152	148	145	148	150	1,054
State Revenue Net of MEGA Cost*	\$132	\$1,174	\$1,086	\$1,169	\$1,236	\$1,282	\$1,324	\$1,379	\$8,782

* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.