

**Aisin Technical Center of America, Inc.**  
**Summary Estimates**  
(All monetary estimates in 2008 dollars)

<b>TOTAL JOBS CREATED (as of 2015)</b>	301
Direct	82
Spin-off (includes Indirect Jobs)	219
<b>NET POSITIVE STATE REVENUE IMPACT</b>	\$5,142,000
Revenue foregone	\$1,355,000
Revenue gain	\$6,497,000
Personal income generated over life of MEGA agreement	\$84,383,000
Statewide employment multiplier (average, 2013–15)	3.63
Average Weekly Wage of Direct Jobs (as reported by the company at time of application)	\$1,272

**Aisin Technical Center of America, Inc.  
Economic and Fiscal Effects on Michigan - Net Benefits with the Incentive Package**

Economic/Fiscal Indicator	2008	2009	2010	2011	2012	2013	2014	2015	Total
<b>Total Employment</b>	51	46	116	189	238	295	299	301	
Manufacturing	1	17	43	70	86	105	104	103	
Non-Manufacturing	50	29	73	119	152	190	195	198	
Retail Trade	5	6	15	24	31	38	38	38	
Services	12	15	37	61	75	94	94	95	
Other	33	8	21	34	46	58	63	65	
<b>In Current Dollars (Thousands):</b>									
Personal Income	\$2,289	\$2,594	\$6,348	\$11,050	\$14,590	\$19,070	\$20,690	\$21,970	\$98,601
Gross State Revenue	176	200	489	851	1,123	1,468	1,593	1,692	7,592
Mega Cost	0	43	119	201	254	317	322	329	1,585
State Revenue Net of MEGA Cost*	\$176	\$157	\$370	\$650	\$869	\$1,151	\$1,271	\$1,363	\$6,007
<b>Adjusted for Inflation (Thousands of 2007 Dollars):</b>									
Personal Income	\$2,235	\$2,461	\$5,854	\$9,913	\$12,743	\$16,228	\$17,168	\$17,781	\$84,383
Gross State Revenue	172	190	451	763	981	1,249	1,322	1,369	6,497
Mega Cost	0	41	109	180	222	269	267	267	1,355
State Revenue Net of MEGA Cost*	\$172	\$149	\$342	\$583	\$759	\$980	\$1,055	\$1,102	\$5,142

\* These estimates do not include any state government revenue losses due to the Investment Tax Credit, the Renaissance Zone Credit or the property tax abatement.