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ANN ARBOR PUBLIC SCHOOLS

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# MASTER AGREEMENT

between the

ANN ARBOR BOARD OF EDUCATION

and the

ANN ARBOR EDUCATION ASSOCIATION

FOR

PARAEDUCATORS

July 1, 2017 to June 30, 2019

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#### **AGREEMENT**

This agreement is entered into effective July 1, 2017 by and between the Ann Arbor Board of Education, hereinafter called the "Employer" and the Ann Arbor Education Association of Paraeducators, hereinafter called AAEA/P or the "Association".

#### **ARTICLE 2**

#### RECOGNITION

- A. The Employer hereby recognizes the Association as the exclusive bargaining representative as defined in the Public Employment Relations Act of the Public Act of 1947, as amended, for all regularly scheduled full-time and regularly scheduled part-time employees who work a minimum of (2) hours per day and six (6) hours per week in the positions as listed in Appendix C, excluding substitutes and all other employees.
- B. Unless otherwise indicated, the term "employee" when used hereinafter in this Agreement shall refer to all members of the above-defined bargaining unit.

#### ARTICLE 3

# MANAGEMENT RIGHTS

- A. Except as specifically limited in this Agreement, the Employer retains the sole right to manage its business, including the rights:
  - 1. To decide the number and location of its schools and other buildings and program areas (establishments) and to open new ones and close or discontinue existing ones;
  - 2. To determine, from time to time, the educational, recreational, childcare, and other programs, and the equipment and supplies for each establishment;
  - 3. To set, from time to time, the opening and closing days and hours of each establishment and, correspondingly, the beginning and end of the regular shift of employees working at such establishment;
  - 4. To maintain order and efficiency in each establishment and schedule work at each establishment for employees not regularly assigned thereto;
  - 5. To determine the number and classifications of its employees and to hire, lay off, assign, transfer, promote and discharge or otherwise discipline employees;
  - 6. To establish and enforce work standards which shall be set on the basis of normal working conditions, the quality of workmanship to be accomplished and the normal working capacities of normal experienced employees;

7. To assign employees temporarily to work outside of their normal job classifications and to employ part-time workers. Before said assignment is made however, the Employer shall first meet with the Association to discuss the matter.

NOTE: The right to contract work out includes the right to use volunteers.

- 8. To make reasonable rules and regulations from time to time for the purpose of maintaining order, safety, and efficiency and, after notice to the Association and the employees, to require compliance therewith;
- 9. To assign overtime and, in emergencies, to call employees to work prior to their regularly scheduled starting time or to require work during normally scheduled rest or lunch periods. Emergency shall be defined as an unanticipated situation.
- B. Terms and conditions of employment and other rules and regulations concerning employee conduct not provided for in this Agreement will be governed by the applicable rules and regulations of the Board. Any revisions to the present disciplinary rules and regulations shall not be inconsistent with the provisions of this Agreement and shall be implemented only after due notice to the Association.
- C. The Board and administrative staff shall be free to exercise all of its managerial rights and authority to the extent permitted by law, provided, however, that no actions shall violate any of the express terms of this Agreement and no rules and regulations shall be adopted or revised which shall violate any of the express terms of this Agreement.

#### ARTICLE 4

# **GRIEVANCE PROCEDURE**

- A. A grievance shall be defined as an alleged violation, misinterpretation, or misapplication of the express terms of this Agreement. A grievance may be filed by a directly affected employee, or a group of employees, or on behalf of the Association
- B. All grievances must contain the following items:
  - 1. The provision allegedly violated;
  - 2. The date of the alleged violation;
  - 3. A description of the incident or occurrence giving rise to the grievance;
  - 4. A statement of how the employee' contractual rights were allegedly violated by the Employer's action and the relief sought;
  - 5. A list of those witnesses having personal first hand knowledge of the incident or occurrence giving rise to the grievance;
  - 6. The signature of the grievant(s) or a representative of the Association.

#### C. Procedure

Employees are encouraged to discuss concerns informally with their immediate supervisor. If this does not result in a prompt resolution and the employee (hereinafter also called the grievant) desires to invoke the grievance procedure, he/she shall proceed as described in the following paragraphs.

# 1. <u>Level 1</u>

Written notice of the grievance shall be delivered to the appropriate administrator, the representative for Administrative Services, and the Association within fourteen (14) calendar days after the date on which the alleged grievance occurred, or on which the grievant first learned or should have learned of its occurrence. Within fourteen (14) calendar days of receipt of such notice, the appropriate administrator shall meet with the grievant and representatives of the Association in an effort to settle the grievance. The administrator shall deliver a decision in writing to the Association's representative and the grievant within fourteen (14) calendar days after such meeting.

# 2. Level 2

If the Association is not satisfied with the decision of the appropriate administrator, or if no decision has been delivered in the time allowed in Section 1, written notice of appeal signed by a representative of the Association shall be delivered to the Superintendent or his/her designee within ten (10) calendar days thereafter. Within fourteen (14) calendar days of receipt of such notice, the Superintendent or his/her designee shall meet with the grievant and a representative of the Association in an effort to settle the grievance. The Superintendent or his/her designee shall deliver his/her decision in writing to the grievant and the Association's representative within fourteen (14) calendar days after such meeting.

#### 3. Timelines

When the representatives of the Employer and the Association agree that a delay in the resolution to a grievance would create a harmful situation or make the problem more difficult, they may waive the above timelines and immediately meet to seek a prompt resolution.

# 4. <u>Arbitration</u>

If the Association is not satisfied with the decision of the appropriate administrator, or if no decision is delivered in the time allowed in Section 2, written notice of a Demand for Arbitration shall be delivered to the Board's Deputy Superintendent for Administrative Services within thirty (30) calendar days thereafter. Within ten (10) calendar days of receipt of such Demand, the Deputy Superintendent for Administrative Services shall communicate with the Association's designated representative in an effort to mutually select an arbitrator to hear the matter. If the parties cannot agree within such ten day period, the Association shall have ten (10) calendar days to file its Demand for Arbitration with the American Arbitration Association ("AAA") with a copy to the Board's Deputy Superintendent for Administrative Services. Thereafter, the appointment

of the arbitrator and the arbitration proceeding shall be conducted in accordance with the procedures of AAA.

- 5. The rules and regulations of the American Arbitration Association shall be followed by the parties and the arbitrators whenever applicable. Where there is no specific contract language, the arbitrator shall not substitute his/her judgment for that of the Board or its designee. The arbitrator shall have no authority to alter, add to, or subtract from the terms of this agreement. In addition, the arbitrator may not rule on cases involving interpretation of law, evaluation, or the termination of probationary employees. The award of the arbitrator binds both parties. The parties shall share the fee and expenses of the arbitrator equally.
- D. All days in this provision shall mean calendar days. Vacation periods during the school year or holidays during the summer shall not count as days for purposes of this article.
- E. If the Association fails to abide by the time lines set forth, the grievance shall be deemed settled with the last Employer position filed. If the Employer fails to abide by the time lines, the Association may appeal to the next step in the procedure.
- F. Time limits may be extended by mutual agreement.

#### ARTICLE 5

#### ASSOCIATION RIGHTS

# A. Special Conferences

Special conferences will be arranged between representatives of the Employer and the Association, at mutually agreeable times, which will not interfere with the normal duties of the employees.

# B. Bulletin Board and School Mail

The Association shall be permitted to use currently existing bulletin boards designed for such use. In addition, the Association may use school mail for routine correspondence provided such correspondence does not advocate interference with the performance or duties of any employee(s) in the District.

# C. Use of Facilities

The local Association may use the Board of Education building facilities at reasonable times and hours for meetings when such buildings are available and operating staff are on duty. The request for building use must be made to the building administrator. The President of the Association may request use of Board of Education equipment, so long as such use does not interfere with the operation of the Board of Education and the Association reimburses the Board for the costs of materials and supplies used.

# D. Association Representation

The Association shall notify the Employer of the names of officers and staff of the Association. Up to two (2) of these individuals shall be authorized to investigate and present grievances to the Employer. If the Employer agrees to meet with the Association representatives during their normal workday, they shall be released from work without loss of pay or benefits after the exhaustion of Association leave time. The Association shall notify the Employer who is authorized to investigate and present grievances to the Employer.

# E. Access to Information

The Employer agrees to furnish to the Association, in response to reasonable requests from time to time, all readily available public information concerning the financial resources of the District, a copy of the adopted budget and such other readily available public information as will assist the Association in developing contract proposals and in processing any grievance or complaint. The Association will provide the Employer with a copy of the Association constitution and bylaws and any changes thereto as they occur.

Copies of this agreement shall be printed at the expense of the Employer and provided to all bargaining unit members now employed or hereinafter employed. The Employer shall provide the Association with fifteen (15) additional copies of this agreement.

The Employer shall provide each employee immediately upon employment a copy of the Master Agreement and an information packet provided by the Association. The Employer shall provide the Association with the name and assignment of each new employee within ten (10) workdays of employment.

# F. Association Leave

The parties agree that Association leadership is an integral part of resolving conflicts regarding employment issues, providing representation for members in various meetings with the administrators, and reaching agreement on local contracts. The Employer also recognizes that the leadership has responsibilities to the organization from time to time. To those ends, shall permit the Association President or his/her designee release time of eight (8) hours per month for handling these and other such tasks. However, the time cannot exceed eight (8) hours in any given month unless there is mutual agreement with the administrative supervisor that the absence will not interfere with the educational process. This time will be permitted after first obtaining permission from his/her administrative supervisor prior to leaving the work site on Association business and notifying the administrative supervisor at the destination. The Association representative will also contact the Office of the Deputy Superintendent for Administrative Services to log in the amount of time used on each occasion.

#### ARTICLE 6

#### **EVALUATION**

A. Evaluation of employees may be conducted as determined by the Employer.

- B. If an evaluation is to be conducted, the employee will be given a copy of the Employer established criteria prior to the commencement of the evaluation period.
- C. The criteria and format will be determined by the Employer. (Appendix D represents the criteria and format in use as of the date of this Agreement.)
- D. All employees shall receive a copy of their evaluation(s) and be given an opportunity to sign the evaluation.
- E. Evaluations, where applicable, will include input from District employees who provide direction to bargaining unit employees and shall be signed by the supervising administrator.
- F. Employees shall be given an opportunity to attach a written statement to the evaluation, but evaluations shall not be grievable.
- G. A satisfactory evaluation is one, which has no ranking below a 3 on a 4-point scale. If a different scale is used, these rankings will be interpolated to maintain this concept.
- H. Supervisors in the bargaining unit shall not be required to evaluate other bargaining unit members.

#### **SENIORITY**

- A. Seniority shall be defined as the length of continuous service in the bargaining unit.
- B. Probationary employees shall have no seniority until satisfactory completion of the probationary period at which time seniority shall revert to their last date of hire. Employees commencing work on the same day shall be ranked for purposes of seniority based upon the last four (4) digits of their social security number, the employee having the higher number being accorded the greater seniority.
- C. Leaves of absence and periods of layoff for the period of recall shall not be considered breaks in service but shall not add to seniority.
- D. Once each year the Employer shall prepare and send to the Association a seniority list of all bargaining unit members, which shows date of hire into a bargaining unit position. The Employer shall notify the Association of each new hire for bargaining unit positions.
- E. An employee will lose his/her seniority and his or her employment for reasons including:
  - 1. The employee guits or retires,
  - 2. The employee is discharged and discharge is not reversed,
  - 3. The employee fails to return to work upon expiration of a leave of absence or when recalled from layoff as set forth in the recall procedure, and

# 4. Any other discharge or termination.

#### **ARTICLE 8**

# VACANCIES, TRANSFERS, AND PROMOTIONS

#### A. Postings

Except for child care positions, whenever a vacancy in any position covered by this agreement shall occur during the school year, it shall be posted in each building for five (5) days. During the summer, position(s) shall be posted in the Administration Building and the AAPS Website. A copy of the posting(s) will be sent to the Association and interested employees may apply for posted vacancies by the deadline.

# B. <u>Child Care Workers - Spring Application</u>

Each spring, the Board shall invite all childcare workers to submit application for positions with different hours at a different location, or for childcare assistant or supervisor positions, which might become vacant during the summer for the next school year. At any time during the school year, an application may be submitted for any position, which may become vacant during the school year. The Board shall first consider all such applications when filling vacancies, for which the childcare workers have applied. Applications must be renewed each spring.

# C. <u>Application</u>

Any employee may apply for such a vacancy. In filling a vacancy, decisions will be based upon the needs of the position, qualifications, seniority, personal interview, experience, letters of recommendation, and most recent evaluation if the employee has been evaluated within the last 3 years.

Any employee who has made proper application for a vacancy and is not granted an interview may, within fourteen (14) calendar days of the last date for submitting an application, request an explanation from Human Resource Services for the denial of an interview.

Upon successful completion of the trial period, an employee may apply for any subsequent vacancy for which he/she is qualified in accordance with the provisions of this Agreement.

# D. <u>Transfer to a New Classification</u>

A one (1) year trial period shall apply to all transfers to a new classification.

During the trial period, an employee may return or be returned to a vacant position in his/her former classification, at the Employer's discretion. Reversion shall not occur after 90 workdays unless the employee has been evaluated within 30 workdays of the reversion.

Upon successful completion of the trial period, an employee may apply for any subsequent vacancy for which he/she is qualified in accordance with the provisions of this Agreement.

#### E. Lateral Transfer

In cases of transfer within the same classification, within 10 workdays after assuming the position, the employee or the Employer may request to return the employee to his/her former position. If the former position does not exist, the employee may be placed in the next available vacancy in the same classification, at the Employer's discretion. Requests made after 10 workdays, up to 60 calendar days, will be determined on a case-by-case basis by the Deputy Superintendent of Administrative Services.

An employee who receives a lateral transfer may not apply for any subsequent vacancies for a period of 60 calendar days.

# F. Involuntary Transfers

The parties agree that involuntary transfers of employees should be minimized, but the parties recognize the right of the Employer to make involuntary transfers as needed. Individuals who are transferred to a lower paying classification will not, as a result of this involuntary transfer, suffer a loss of pay for a period of 90 calendar days. For employees involuntarily transferred after September 30, this save pay period shall be until the end of the work year, or ninety (90) calendar days, whichever is greater. At the end of save pay period, the employee shall be paid at the rate and hours of the position then held. Childcare workers who are involuntarily transferred to positions with fewer hours per week will not have their hours reduced for a period of 90 calendar days. For childcare workers involuntarily transferred after September 30, this save pay period shall be until the end of the work year, or ninety (90) calendar days, whichever is greater. At the end of 90 calendar days, the childcare worker shall be paid for the number of hours he/she is working.

# G. <u>Protection for Special Education Paraeducators</u>

Special education paraeducators may be protected from transfer by more senior staff by the building administrator and one other administrator who is in the Instructional Division, chosen by the Association, based upon the need for maintaining the relationship between one or more specific students and a special education paraeducator and adherence to a written list of duties provided at the time of assignment to the student. Such protection must be with certification by the administrators that a change in paraeducators for the following year would be detrimental to any student's education. During such deliberations, Association members will have the right to submit written information and argumentation about the matter.

#### H. Reduction of Hours

If a position experiences a reduction in hours per day which results in a reduction of F.T.E., the employee in that position will have the right to transfer to the next available vacancy, which represents an increase in F.T.E., within that job classification for which he/she is qualified. If an employee wishes to move to a different job classification, he/she may apply and be given preference over outside applicants provided he/she is qualified for the position and has a satisfactory evaluation.

If the administrator supervising the new position has objections to the possible placement, she/he may present those objections in writing to the Office of Human Resource Services and to the employee. If the employee wishes to challenge the written objections, he/she may submit a written statement to the Office of Human Resource Services and the supervisor, and may also request a meeting to discuss the objections. A representative of the Office of Human Resource

Services will review the objections and any response, and will decide on convening any requested meeting. If the representative of the Office of Human Resource Services determines that the objections are valid, the employee will not receive the placement, but will be eligible, using the same process, for subsequent placement. This right shall continue for the remainder of the school year.

# I. Temporary Employees

The Board may employ individuals not presently a member of the bargaining unit to fill temporary and/or newly created positions, which may last up to ninety (90) workdays. Individuals employed in a temporary or newly created position will not be entitled to placement into a bargaining unit position upon expiration of the temporary or newly created position.

# J. Elimination of Positions

Any bargaining unit member whose position was eliminated and that same position is reestablished within a two year period shall have the right to return to that position provided they meet the qualifications. The bargaining unit member being returned will be compensated at the pay rate for the reestablished position should s/he choose to accept the position to which s/he would be returned.

#### **ARTICLE 9**

#### **EMPLOYMENT STATUS**

- A. Probationary An employee who has not completed one (1) year of continuous service in her/his latest assignment. If at any time during the probationary period a newly hired employee's work performance is unsatisfactory, he/she may be dismissed without right of appeal by the employee or the Association.
- B. Federal and/or State Funded Employees Federal and/or State funded employees in bargaining unit positions will be covered by the terms and conditions of this agreement but shall serve the same probationary period under the conditions and exclusions specified above. However, where terms of this provision are in conflict with the Law and/or administrative rules of the funding agency, the parties shall meet in an attempt to resolve the conflict. Until a resolution is agreed to, the Law and/or administrative rules shall supersede this agreement.
- C. The Employer shall notify the Association of any action taken in compliance with No Child Left Behind Act of 2001, as amended, 20 USC 6301 Et seq., which has an adverse impact on any employee.
- D. Job Category and/or job classification as used in this agreement shall refer to employee categories as identified in Appendix C of this Master Agreement.
- E. A temporary position is of limited duration, not to exceed one (1) semester

#### ARTICLE 10

# <u>REDUCTION IN PERSONNEL</u>

- A. In the event the Employer decides to reduce the number of employees or eliminate positions, the following procedure shall apply:
  - 1. Layoff shall be by classification except as described below.
  - 2. If a position is eliminated within a classification the employee in that position may be reassigned to a vacancy of the same F.T.E., and the same or lower pay rate in a different classification provided she/he is qualified and has a satisfactory evaluation. If such a vacancy is not available, the least senior employee in the classification losing a position will be displaced from his/her position and reassigned to a bargaining unit vacancy of the same F.T.E. and the same or lower pay grade in a different classification for which she/he is qualified, or laid off, provided that the more senior employee has a satisfactory evaluation. If more than one employee has been displaced, the more senior of that group will receive any reassignments to positions of the same F.T.E. and the same or lower pay grade for which he/she is qualified and the least senior will be laid off, if any employee is laid off.
  - 3. If the position elimination is in the summer or for the beginning of the school year the following process shall occur. After the displacement within the classification has been completed, those who are about to be laid off will be reassigned in other classifications of the same F.T.E. and the same or lower pay grade, provided they are qualified for the other classifications, have satisfactory evaluations, and provided that the employee being reassigned has more seniority than the employee in the other classification.
  - 4. The Employer shall notify, in writing, each employee whose position is being eliminated. Employees being laid off shall receive at least two (2) weeks notice of layoff, or pay in lieu of notice.
  - 5. Employees paid with State, Federal, or with District special funds which restrict the selection of candidates for any reason and/or elementary classroom assistants, will not be eligible to follow the bumping process. Rather, these employees shall be placed directly on the preferred eligibility list. Preferred eligibility list shall refer to the placement of an employee into a pool which permits preference over outside applicants for placement within any job category after all current obligations within that job category are fulfilled. To be given preference, the employee must meet the qualifications of the position and have a rating on his/her last evaluation of 3.4 or better. If the placement on the preferred eligibility list is due to a reduction in personnel, a satisfactory evaluation is required for preference.
  - 6. Child Care Workers who are laid off prior to the beginning of delivery of services to students for a school year shall have all rights described above. Child Care Supervisors who are laid off at this time shall have the right to bump into the least senior Child Care Assistant's position if the assistant has less seniority than the Supervisor. If there is a layoff after the beginning of the Child Care Workers delivery of services to children, Section 7 shall apply.
  - 7. Child Care layoffs after the beginning of services to children shall first be by bumping the probationer with the least amount of service in that classification. If no probationers are employed at the time of the layoff, layoffs shall occur on a site by site basis. Further, Supervisors whose jobs are eliminated may bump Assistants at that site, provided that the

- Assistant has less seniority. All other provisions of this article except Section A.2 shall apply in all cases.
- 8. Special education paraeducators may be protected from bumping by more senior staff by the building administrator and one other administrator who is in the Instructional Division, chosen by the Association, based upon the need for maintaining the relationship between one or more specific students and a special education paraeducator and adherence to a written list of duties provided at the time of assignment to the student. During such deliberations, Association members will have the right to submit written information and argumentation about the matter.
- B. Recall shall be in reverse order of layoff, by classification, provided the recalled employee is qualified to perform the duties of the vacant position. The recall can be to a different classification provided that the employee is qualified in the different classification, and that more senior employees are not denied recall through this process. Recall shall first be attempted by telephone, and if actual conversation with the employee occurs, the employee shall have twentyfour hours to accept the recall. If no direct conversation takes place, then a mail recall notice shall be sent. Notices of recall shall be sent by certified mail to the last known address as shown in the Employer records. It shall be the employee's responsibility to keep the Employer apprised of his/her current address and telephone number where she/he can be contacted. If mail is used, the notice will be sent (return receipt requested). A recalled employee shall be given seven (7) calendar days, from the date of initial attempted delivery of the recall notice, to report to work or indicate acceptance of the position. The Employer may fill the position on a temporary basis until the recalled employee responds. Any employee who fails to respond to the recall notice within the time lines indicated above, or who declines to perform work for which she/he is qualified and where no other employee on layoff is qualified, shall forfeit his/her seniority rights, and the Employer shall have no further employment obligation to that employee. The laid off employee shall retain rights to recall for two (2) years, or length of service, whichever is shorter, after which the Employer shall have no further employment obligation to that employee.

# DISCIPLINE AND DISCHARGE

- A. No non-probationary employee shall be disciplined (written reprimand, suspension, or discharge) without just cause. For purposes of this Agreement, just cause shall include but not be limited to:
  - 1. Refusal or failure to accept or perform work assigned during regularly scheduled hours, in accordance with the provisions of this Agreement;
  - 2. Refusal or failure to meet established work rules and standards;
  - 3. A pattern of tardiness or absenteeism, including absence beyond allowable sick leave or approved leave of absence;
  - 4. Interference with the performance of assigned work by another employee of the Employer;
  - 5. Behaving in a threatening manner on the Employer's property;

- 6. Using or being under the influence of illegal drugs or alcohol on the job or on the Employer's property;
- 7. Insubordination;
- 8. Possessing a weapon on the Employer's property;
- 9. Theft of school or personal property from the Employer's property;
- 10. Time card fraud;
- 11. Absence from work for three (3) consecutive work days without notifying his or her supervisor, unless clear and convincing evidence is produced to the Employer at the first opportunity establishing that the lack of notification was due to circumstances beyond the employee's control.

This does not preclude the Employer from suspending an employee with or without pay during the investigation process when the Board deems such removal from the place of employment to be necessary.

B. No non-probationary employee will be disciplined for any continued failure pursuant to item 1 or 2 or for conduct falling within items 3, 4, or 5 of Section A of Article 11, unless he/she has first been warned in writing that discipline may result from such cause. In imposing discipline (or discharge) the Employer may take into consideration all infractions which occur during a 48-month period.

This will not prevent the Board from taking immediate action in unusual or severe situations. Violations of items 6, 7, 8, 9, 10, or 11 may result in immediate dismissal.

C. Should the disciplined or discharged employee consider the action to be improper, a complaint shall be presented via the grievance procedure.

#### **ARTICLE 12**

#### WORK YEAR, WORKWEEK, AND WORKDAY

- A. The work year will be determined by the Board of Education and this provision shall not be construed to guarantee a set work year employee or number of hours to any bargaining unit member. All employees in a position will work on reporting to parent days, between semesters and for a full day on the last day students attend school, except for child care workers who may work a modified schedule. In the case of increased pupil instruction time in the classroom by teachers, the Board agrees to meet with the Bargaining unit to discuss a corresponding increase in hours for bargaining unit members.
- B. The normal workweek shall be Monday through Friday. However, the Board of Education may adjust this schedule to five (5) days within a seven (7) day period as needed.
- C. 1. Employees may be assigned to work on tasks at hours beyond their normally scheduled workday. All assigned additional work must have prior approval of the immediate

- administrative supervisor. Additional assigned work will be compensated at the regular hourly rate consistent with Article 17 Section B.
- 2. If an employee believes there is a workload problem related to Paragraph 1 above, he/she may request a meeting to discuss and seek resolution to the problem. Such a meeting may include a consideration of the employee's concerns regarding negative consequences related to the problem. Upon receipt of such a request, their supervisor shall attempt to resolve the issue. If no resolution is found, the supervisor shall arrange a meeting with other appropriate building staff and representative of the Union. A representative of the Human Resource Service Office may attend.
- D. The workday for employees will not normally exceed eight (8) hours per day unless additional time is required and approved by the immediate administrative supervisor. All employees shall, at the request of their building administrator, sign in at the beginning of their workday and sign out at the end of their workday by using the recognized system adopted by the building.
- E. 1. Employees who work an eight (8) hour day shall be entitled to two (2) fifteen (15) minute relief periods each day as assigned by the Administration. Employees who work less than eight (8) hours per day but six (6) hours per day or more shall be entitled to two (2) ten (10) minute relief periods per day. Employees working between four (4) and six (6) consecutive hours per day shall be entitled to one (1) fifteen (15) minute relief period.
  - 2. If there is some reason on a given day that any employee, except child care workers, cannot take relief time, and if the administrative supervisor agrees with the reason, the employee and the administrative supervisor shall mutually develop an arrangement to take the relief time at another time. If a recurrent pattern of inability to take relief time develops, the administrative supervisor and employee will meet to develop a plan to eliminate the reason for the inability to take relief time.
  - 3. If there is some reason on a given day that a child care worker cannot take relief time, and if the administrative supervisor agrees with that reason, the child care worker and the administrative supervisor shall mutually develop an arrangement to take the relief time at another time. If this is not feasible then, with the administrative supervisor's approval, the \*\* worker may be paid in lieu of taking the time. If a recurrent pattern of inability to take relief time develops, the administrative supervisor and the child care worker will meet to develop a plan to eliminate the reason for the inability to take relief time.
- F. All employees, except those employed at Community High School, Roberto Clemente and in the Child Care Program, and will have not less than a thirty (30) minute duty-free lunch period. Exceptions to the lunch arrangement may be made as needed. Lunch periods will be unpaid and the time during the day will be assigned by the building administrator. Employees who are required to be on duty during their lunch period will be paid for that time. The length of the lunch period for any individual will not change from that of 1990-91 without prior notice to the Union. A lunch period will not vary more than 1.5 hours before the employee's normal starting lunch time or 1.5 hours after the employee's normal ending lunch time in order to accommodate an IEPC, MET, or an emergency.
- G. Inclement weather See Article 22 Emergency Closing Days.
- H. In-service See Article 23 Professional Development.

- I. If required, employees shall attend and be paid for three hours of staff meeting time in the first two weeks of school.
- J. If the Board offers child care activities on full days when school is not is session, the following provisions shall apply:
  - 1. Employees within the childcare classifications shall be selected for such work, with supervisors being able to also work as assistants, as follows:
    - a. Child care workers who wish to volunteer to work fun days will indicate their interest when solicited at the start of the school year. Workers may only volunteer to work at one site.
    - b. Each supervisor at the fun day site who volunteers shall share equally, to the extent possible, in the number of fun days to be worked, or the Board may select one supervisor to work all of the fun days. In the event one supervisor is selected, an administrator, upon request, shall provide a written statement, which explains why that decision was made. The remainder of available work will be assigned to other volunteers as provided in paragraph c. and following.
    - c. Volunteers who are most senior on the list for that site shall be selected first. They shall only be offered work once before all other members on the list are given the opportunity to work on such days.
    - d. Once each employee on that site's list has had an opportunity to work one day, the process shall start over again. Employees who have not volunteered or who subsequently decline the work shall not be eligible again until the process starts over.
    - e. If there is a change made for the remainder of the year in the sites to be used after the beginning of the year, the process described in a. Above shall be repeated and the new lists will then be used.
    - f. In the event an employee who is scheduled to work and who becomes unavailable for a full day assignment, the process above shall be repeated as long as the employee has given written notification of his/her unavailability to work at least six (6) working days prior to the scheduled day of work. In the event of last minute illness, the normal substitute process shall be used.
    - g. In the event that there are an insufficient number of applicants at the start of the year to cover the various projected days, the Board may suspend the selection process, provided that if additional applicants who were not employed at the beginning of the year express their interest at least two weeks prior to the actual day, and the total number of applicants then exceeds the number needed, the Board will reinstate the process.
- K. If the Board offers childcare services on days when school is in session for only a half-day. The following provisions shall apply:
  - 1. Child care workers who wish to volunteer to work at their site on the half days will indicate their interest when solicited at the start of the school year. This list shall be

- separate from the fun day list: workers may only volunteer to work at one site, except as noted in #2 below.
- 2. Child care workers who are not selected to work at their site on any given half-day may submit their name to the child care specialist for possible work at other sites.
- 3. The same employees who work at that site shall be offered employment, with the most senior being offered work first, for the entire half-day. Each employee at that site shall be offered work for a second time.
- 4. If an insufficient number of employees at a site accept the work offer for the entire half-day, the site supervisor may either decide to: a) work with the on-site employees, who normally work less than a half-day and who have not accepted the extended hours work, to secure appropriate supervision, or b) request that the remaining hours be filled by other employees from other sites who are not working that day and who have submitted their names to the child care specialist for temporary work on that day.
- 5. In the event an employee who is scheduled to work and who becomes unavailable for a full day assignment, the process above shall be repeated as long as the employee has given written notification of his/her unavailability to work at least six (6) working days prior to the scheduled day of work. In the event of last minute illness, the normal substitute process shall be used.
- L. 1. Employees who are either required or encouraged by police authorities or court officers to attend court hearings about job related matters about students will be compensated for any time required after their normal work hours. The supervisor may seek to have the hearing moved to during work hours.
  - 2. If the supervisor does not support the employee, he/she may deny any compensation for hearings after school hours, but must submit her/his reasons in writing to the employee.
  - 3. When the supervisor supports the action, the employee shall consult with his/her administrative supervisor regarding the method of compensation. The methods available are either compensatory time for the exact amount of time spent beyond normal work hours, or pay at the employee's regular hourly rate consistent with Article 17 Section B. If the employee and supervisor cannot reach agreement on a method of compensation, representatives of the Human Resource Services Office and the Union shall meet with the employee and supervisor to seek resolution to the problem.
- M. 1. The parties agree that participation in Site-Based decision-making is a mutual goal. The Board will attempt to schedule participation times of employees at times when most participants can meet together.
  - 2. The Board, through the employee's immediate supervisor, shall notify each employee at the beginning of each year that Site-Based decision making activities after normal work hours shall either be paid or be strictly voluntary and there will be no negative consequences for employees who decline to participate.

# **SUMMER WORK**

If the Employer opts to offer a summer school program, the following provisions shall apply except in instances when elementary programs are offered at separate sites. In such instances staff selection may be made from current building staff prior to using the process outlined below.

- A. Summer school work will be considered supplemental employment and determined on a year-to-year basis.
- B. Wages only will be earned for summer school work and will be paid based on the previous year's schedule. No other provisions shall apply nor benefits accrue for summer school work.
- C. Teacher Assistants shall be given preference for summer school work from a pool of applicants. The pool from which teacher assistants shall be selected shall be composed of the most senior applicants who are qualified for the various positions, and shall not be larger than two times the number of expected positions.
- D. Individuals who are not normally members of the bargaining unit will not become members if summer school work is their only employment within the bargaining unit.
- E. Volunteers may continue to be used for summer school work.
- F. Prior to hiring for community education and recreation elementary summer camps, employees shall be notified of expected vacancies. Child care workers who apply for director, assistant director, supervisor, or counselor positions will be interviewed and given first consideration before any outside applicants are hired.
- G. For all summer school positions the opportunity for job sharing among applicants may exist with approval by the building administrator.

#### ARTICLE 14

#### SICK LEAVE

#### A. Accruals

1. Employees hired before July 1, 2004 shall receive sick leave accruals as follows:

1 - 10 years of service 1.0 day/month 11+ years of service 1.5 day/month

- 2. Employees who on January 1, 2004 were accruing sick leave at 2.0 days/month will continue to accrue and accumulate sick leave at the same rate.
- 3. Employees hired on or after July 1, 2004 shall receive sick leave accrual at one (1) day per month.
- 4. Sick leave may accumulate to a maximum of ninety (90) days.

Employees who on June 30, 2004 had accumulations in excess of 90 days will keep their current accumulations, however such accumulations shall never exceed their June 30, 2004 accumulated balance.

5. For employees who work summer school, sick leave days the length of the summer school day can be utilized by the employee for the purposes described in this article, and according to the following schedule:

Work less than seven weeks - 1 day

Work seven weeks or more - 2 days

These days shall not accumulate from year to year nor be credited to sick leave earned by the employee during the year.

# B. <u>Use of Sick Leave:</u>

- 1. Sick leave may be used in full or half-day increments.
- 2. Sick leave may be used by an employee in the event of personal illness or injury, temporary disability, or for illness or injury in the immediate family, which necessitates absence from work. "Immediate family" in such cases include the employee's spouse, children, parents or foster parents, dependent brothers and sisters and grandparents, and parents-in-law. Human Resource Services may, under extenuating circumstances approve exceptions to this definition.
- 3. Sick leave cannot be used for childcare or birth to a member of the immediate family, as defined in three above, who does not reside in the employee's household. Exceptions may be made by Human Resource Services.
- 4. A verification of illness from a physician may be required for absences immediately before or after a holiday or vacation period or when there is reason to suspect abuse.
- 5. Employees may use sick days for the purpose of religious observances.
- 6. Sick leave may be used by an employee for attendance at the funeral of a member of the immediate family. Exceptions may be made by Human Resource Services.
- 7. Child care workers shall notify their supervisor when they are going to be absent, at least one hour prior to the worker's reporting time.

#### C. Restrictions on Use

1. Sick leave which qualifies under FMLA guidelines and/or would be deemed eligible under STD criteria would be paid leave up to the maximum of the employee's accumulated sick bank, provided it meets the qualifications in paragraph B above. Further days which meet FMLA standards would be unpaid but not subject to discipline or dismissal if taken under an approved leave of absence.

2. All other sick leave, beyond five (5) days in one fiscal year, may be subject to the following progressive discipline:

1st occurrence - letter of warning and meeting with supervisor

2nd occurrence - letter of reprimand

3rd occurrence - 1 day unpaid suspension

4th occurrence - 5 days unpaid suspension

5th occurrence - termination

3. Use of sick leave beyond the employee's personal sick leave accumulation, except those days taken while on an approved unpaid leave of absence, will be subject to the following progressive discipline:

1st day - letter of warning and meeting with supervisor

2nd day - 1 day unpaid suspension

3rd day - 5 days unpaid suspension

4th day - termination

For the purposes of progressive discipline, absences in Paragraph C-3 may be counted over a period of 24 months.

#### D. <u>Common Sick Bank</u>

- 1. The Association may maintain a Common Sick Bank through donations from the members. Effective at the beginning of each school year, employees will contribute up to one (1) day from their personal sick leave accumulations to the Sick Bank. The members' contribution each year will bring the number of days in the Sick Bank to a maximum of two (2) times the membership of the Association. Employees who have exhausted their accumulated sick leave may request use of Sick Bank from the Sick Leave Bank Committee. Sick Bank may be used for personal illness or the physical disability of an employee covered by this Agreement. The allocation of sick bank days shall not exceed the number of days needed to access the Employer provided Long Term Disability benefits. Any days remaining in the bank at the end of a school year shall be carried over to the next year, in addition to those funded above. Unused days contributed by the Employer prior to June 30, 2004 shall remain in the Sick Bank.
- 2. The parties will establish a Sick Leave Bank Committee with each party having equal authority, to make decisions on allocations to any applicant. The Committee members shall be held harmless by the Employer and the Association for any decisions they make provided those decisions are consistent with mutually approved guidelines for the operation of the Sick Leave Bank and with the law. The decisions of the Committee will be final, and not subject to the grievance procedure described elsewhere in this Agreement.
- 3. Employees who have exhausted their accumulated personal sick leave credits, or employees who have utilized all but 5 personal sick leave days and who experience an absence of more than 4 consecutive weeks or more than 20 days in an 8 week period for the same illness, may apply for withdrawals in accordance with the following procedures. The Sick Leave Bank Committee, as described in number 2 above, shall determine if applications shall be approved, and may require a second doctor's opinion prior to their decision.

- 4. Employees applying for using the Common Sick Leave Bank shall call the Office of Human Resource Services prior to the end of the first day when they need to use the Bank whenever medically possible. In cases where they are unable to call, the Sick Leave Bank Committee may waive this requirement. They shall provide a doctor's note to the same office by the fifth day of the illness or disability unless medical circumstances don't allow them to do so. In that case, they shall provide the doctor's note as soon as possible. If an absence is not anticipated to be more than four weeks and then becomes that length, the employee may apply for a retroactive allocation.
- 5. Days from the Common Sick Leave Bank shall be used only for a physical disability or illness of an employee, which in the judgment of a physician makes it necessary for the employee to be absent from his/her assignment for more than four (4) consecutive weeks.
- 6. The Sick Leave Bank Committee shall determine the number of days that can be granted to any one individual and at any one time. The amount granted may or may not cover the employee's total period of disability or illness.

#### **LEAVES OF ABSENCE**

# A. Granting a Leave of Absence

- 1. All leaves of absence must be applied for in writing to the Human Resource Services department.
- 2. Leaves of absence without pay or other benefits may be granted to employees who have been with the District more than one (1) year for:
  - a. Serving in any elected or appointed positions.
  - b. Illness/disability (physical or mental) beyond accumulated sick leave.
  - c. Prolonged illness in the immediate family as defined in Article 14, beyond accumulated sick leave.
  - d. Parental/child care.
  - e. Other suitable cases approved by the Board.
- 3. Employees on a leave approved under the FMLA shall be granted all the rights and privileges afforded by the Act.
- 3. Leaves of Absence cited in b, c and d above may be taken at any time. Item e above may also be taken at any time if approved by the Employer. All other leaves must coincide to end at the conclusion of a semester or at the end of a school year.

#### B. Return from Leave

- 1. Under no circumstances shall the Employer be liable to return an employee to work prior to the termination of the agreed upon leave.
- 2. Leaves of absence cited in A-2 b, c and d above and item e, when specifically approved by the Employer, will assure (subject to the other provisions in this agreement) a position in the employee's classification for sixty (60) calendar days. Upon termination of all other leaves or after the completion of the sixty (60) calendar days, the employee shall be placed in the first available position for which he/she is qualified.

# C. <u>Jury Duty</u>

The Employer shall pay employees selected for jury duty the difference between the money received for jury duty, excluding mileage, and the employee's normal daily rate of pay, provided that the employee has notified Human Resource Services of his/her notice to serve by 5:00 p.m. of the working day following receipt of such notice. Notwithstanding any of the above, employees shall, however, report for work to the extent time schedules permit.

#### **ARTICLE 16**

#### WORKER'S COMPENSATION

If an employee is injured on the job and becomes eligible for compensation under the Worker's Compensation Act, he/she may choose one of the following options:

- A. The benefit for which he/she is eligible under the Act with no deduction from sick days.
- B. The benefit for which he/she is eligible under the Act supplemented by the difference necessary to equal his/her regular salary which difference shall be charged against his/her accumulated sick leave days on a prorated basis. This difference shall be paid until such time as the accumulated sick leave days are used up.
- C. If an employee is injured on the job and seeks immediate medical treatment for that injury, the employee may make a written request to the Human Resource Services Office not to be charged for any sick leave, personal business days or be docked pay during the period of the treatment at the medical facility that day. Medical documentation may be required.

#### ARTICLE 17

# COMPENSATION

#### A. Placement on Salary Schedule

The basic compensation is attached, as Appendix A and Appendix B. Initial placement on the salary schedule shall be determined by the Employer. Education beyond high school and relevant experience will be considered.

#### B. Overtime

Overtime shall be paid as follows:

- 1. Time and one-half for all hours worked over eight (8) hours in one (1) day or forty (40) hours in one (1) week.
- 2. Two (2) times the hourly rate will be paid for all hours worked on a holiday.

# C. Travel Reimbursement

The Employer shall pay an employee for any travel required in the performance of his/her duties during the workday at the maximum rate permitted by the Internal Revenue Service. Childcare workers shall be paid for required trips for shopping. Child care workers who work at different sites during the day shall be paid for travel between those sites unless there is a period of at least one and one-half (1 1/2) hours in between work periods at the different sires.

# D. <u>Continuing Education</u>

Subject to available space, an employee may enroll on a non-fee basis in any one (1) established course of his/her choice each semester offered by the Board's Community Education and Recreation Program.

# E. <u>Separation Pay</u>

At the retirement or resignation of the employee, and after ten (10) consecutive years of employment with the Board, one-half of the remaining accumulated sick leave shall be paid at the current hourly rate, to the employee.

#### F. Direct Deposit

The Board shall provide for direct deposit of employees' paychecks to any bank, which currently receives deposit from the Ann Arbor Public Schools and/or the Michigan Educational Credit Union.

#### G. Method of Payment

The Board shall pay child care workers on an hourly basis, under the same procedures used for other hourly employees. All other employees shall be paid a salary based on their daily pay times the number of days of work including holidays. Ten-month employees may opt for either a short pay (21 or 22) option or a long pay (26) option each year. Elementary classroom assistants who begin after the start of school will be able to select from the number of pays remaining from either the short or long pay options. If an employee fails to select an option by July 1, he/she shall be placed on the short pay option. With prior notice to the Union by June 1 of intent to implement the following year, each employee will have his/her pay held one (1) week in arrears.

#### H. Deduction Notification

The Board will make a reasonable effort to notify employees when their pay check is to be reduced in excess of \$5.00 due to a change in deductions for fringe benefits, unless the change is due to employee initiated action. The Union will make a reasonable effort to assist in the notification.

#### ARTICLE 18

#### **INSURANCE**

# A. <u>Eligibility</u>

Employees will become eligible for fringe benefits the first of the month following completion of 60 workdays of employment with the Ann Arbor Public Schools in this bargaining unit.

#### B. Options

The Employer shall provide for each employee who works four (4) hours per day and twenty (20) hours or more per week, and who makes proper application, the option of the following insurance coverage:

Option 1: Health Care Insurance

Dental Care Insurance (except Child Care workers)

\$15,000 Life Insurance Long Term Disability

Option 2: \$25,000 Life Insurance

Long Term Disability

Dental Care Insurance (except Child Care workers) Vision Insurance (except Child Care workers)

# C. <u>Child Care Flexible Benefit Plan</u>

Child care workers who work thirty or more hours per week will receive a payment into the flexible benefit plan of \$60 per month for twelve months per year. These employees may apply the payment to any insurance offered through the flexible benefit plan.

#### D. Premium Proration

Employees shall be entitled to paid fringe benefits, as permitted above, on a prorated basis.

For three (3) to less than four (4) hours worked per day (and 15 to less than 20 hours per week), the Employer will pay fifty (50) percent of the coverage chosen by the employee;

For four (4) to less than six (6) hours worked per day (and 20 to less than 30 hours per week), the Employer will pay seventy-five (75) percent of the coverage selected;

For six (6) or more hours worked per day (and 30 or more hours per week), the Employer will pay one hundred (100%) of the coverage selected.

#### E. Supplemental Coverage

Any eligible employee may purchase, at his/her own expense, the Short Term Disability Insurance program offered by the Employer.

# F. Double Coverage

Employees, spouses or dependents of employees who are insured with a health or dental insurance plan provided through the Employer of the employee's spouse, are not eligible for coverage under this Agreement.

#### G. Liability

If any employee is insured by the Employer for health or dental insurance in excess of that to which he/she is entitled per Paragraph B and D above and fails, within 30 days to make proper amendments to his/her coverage, he/she shall be liable for the difference in such premiums retroactive to the date the change should have occurred.

# H. Health Care Benefits

The Health Care Insurance provided shall be the Priority HMO Plan \$10/40 co-pay prescription drug rider, with contraceptives and mail order prescription drug program (single co-pay), \$20 copay for office visits, and \$50 co-pay for emergency room visits.

The employee contribution for any plan will be \$1000 plus any additional buy up cost for MESSA ABC Plan 1, Blue Care Network HMO Plan, and Priority Health PPO.

Each eligible employee may choose to purchase, at his/her own expense, the Blue Care Network HMO Plan with a \$10/40 co-pay prescription drug rider, with contraceptives and mail order prescription drug program (single co-pay), \$20 co-pay for office visits, and \$50 copay for emergency room visits.

or the Priority health PPO with a \$250 deductible-single, \$500 deductible - 2 people/family, \$10/40 co-pay for Rx Drugs and \$20.00 co-pay for office visits,

or MESSA ABC Plan 1 – High Deductible with a \$1,300 deductible-single, \$2,600 deductible-2 people/family. After deductible, \$10/40 co-pay for RX Drugs. The District will fully fund the employee's health savings account. Equal contributions amounting to 1/12 of the deductible will be made into the employee's health savings account at the first pay of each month.

Rates will be provided to members prior to open enrollment.

The **employee contribution** for all plans will be **\$1000** plus any additional buy up cost as outlined above. The buy up amounts will be adjusted annually based on the rates determined by Blue Care Network and Blue Cross Blue Shield.

#### I. Dental Care Benefits

The Dental Care Insurance provided in Paragraph B above shall be the MESSA dental plan administered by Delta Dental of Michigan. The plan includes 100% diagnostic and preventative services, 80% basic services, 80% major services and 50% orthodontics services with a \$2,000 individual lifetime maximum. The dental plan will be fully paid by the employer.

#### J. Vision Care Benefits

The Vision Care Insurance provided in Paragraph B above shall be MESSA Vision Service Plan 3 (VSP-3) or a plan equivalent in benefits.

#### K. Enrollment

To qualify for any insurance benefits as above described, each employee must individually enroll and make proper application for such benefits at the Human Resources Office upon the commencement of his regular employment with the Employer. Forms shall be provided to employees by the Human Resources Office.

#### L. Limitations on Coverage

All insurance benefits under this Agreement shall be subject to such terms, conditions, exclusions, limitations, deductibles, co-payments and other provisions of the plan.

- M. The parties agree to comply with 26 U.S.C & 36 (B) (c) 2 (C) (iii). Should it be found that 26 U.S.C & 36 (B) (c) (2) (iii) requires a change to the Master Agreement, he parties will meet in problem solving to discuss the impact of the above cited statutes or their amendments.
- N. The following sliding scale will be in effect:

If 1 to 10	\$1,000 (Deposit in Medical Savings Account or cash)
10-15	\$1,200 (Deposit in Medical Savings Account or cash)
16-20	\$1,500 (Deposit in Medical Savings Account or cash)
21 and above	\$1,700 (Deposit in Medical Savings Account or cash)

- The time to determine the sliding scale for the amount of the payout will be set at the end of August of the applicable year
- New employees who OPT-out at any time after the end of August will only be paid their pro-rated share of the applicable payout
- New employees who OPT-out after the end of August will not impact the sliding scale payout, which is established at the end of August.
- OPT-out payments are to be paid the first pay of the month for 10 months beginning in September and ending in June. The OPT-out number will be determined at the end of August of the applicable year based on the number of employees that OPT-in or OPT-out at that time.
- Only one member per family/or relationship is eligible.

#### HOLIDAYS

- A. Unless school is in session, the following days will be considered holidays and employees shall receive their normal daily rate of pay: Labor Day, Thanksgiving, the Friday after Thanksgiving, the day before Christmas, Christmas Day, the day before New Year's Day, New Year's Day, Memorial Day, and Independence Day.
- B. In order to qualify for holiday pay, employees must work the last scheduled work day before the holiday and first scheduled work day following the holiday, and the holiday must fall within the employee's normal work year. If a holiday falls on Saturday, Friday shall be considered the holiday and if a holiday falls on Sunday, Monday shall be considered the holiday.

#### ARTICLE 20

#### **VACATION**

A. Only employees who are scheduled to work 12 months per year shall receive paid vacation time as follows:

During the employee's first seven consecutive (7) years in the unit, the employee shall receive one (1) day per month.

Beginning with the employee's eighth year in the unit, the employee shall receive one and one-half (1-1/2) days per month, provided the work time has previously been in consecutive years.

- B. Vacation days will be scheduled at times which are mutually agreeable between the employee and his/her supervisor. Vacation time must be used within one fiscal year after it is earned.
- C. Upon voluntary termination of employment, an employee shall be paid all unused vacation time, which he/she has earned, provided the employee has given a minimum of two (2) weeks written notice to Human Resource Services. Failure to comply with this requirement will result in forfeiture of unused vacation time.

#### ARTICLE 21

#### PERSONAL BUSINESS

A. Each employee shall be allowed, in addition to sick leave, two (2) personal business days per school year, for compelling personal business affairs. Childcare workers shall not be entitled to this benefit until the completion of five (5) or more years of service.

The employee, except in emergencies, shall request use of a personal business day from his/her supervisor at least forty-eight (48) hours in advance of his/her intent to take a personal business day. Full or half days may be used for personal business. The employee need not disclose the nature of the personal business or affairs involved. However, employees are expected to sign a statement, which states, "I have a need for a personal business day in order to accomplish pressing personal business which cannot be done outside the normal workday or work-week." Personal business days may not be used on a day immediately before or after a holiday, vacation period, or during the first or last week of the school year, except in cases of provable emergency and prior written approval is received from Human Resource Services. Unused personal business days will be credited to accrued sick leave at the end of the school year.

B. Employees on probation shall accumulate personal leave days during their probationary period but shall not be allowed to use them until after successful completion of the probationary period.

#### **ARTICLE 22**

# **EMERGENCY CLOSING**

When schools are closed because of inclement weather or other emergency conditions, employees may be directed not to report for work.

If so directed, and the work time is not later rescheduled during that school year, the affected employees shall receive their regularly scheduled pay for the missed work opportunity.

If such time is to be rescheduled during the school year, the affected employees shall be assigned to work on the rescheduled days. Employees shall receive their regular pay and benefits for any rescheduled work day.

Neither the closure of schools due to inclement weather or other emergency conditions, nor the rescheduling of such work time, shall serve to increase or decrease the amount of annual compensation or benefits paid to the affected employees in any given school year.

#### PROFESSIONAL DEVELOPMENT

#### A. In-service Opportunities

The Employer and Association agree to meet, by March 15 prior to the new school year, to begin the process of identifying in-service opportunities for bargaining unit members, and developing a list of district approved offerings. This will include discussion of the method(s) of providing those opportunities and any in-service days offered by the Employer. Additional offerings may be added during the year. The Association shall contribute training suggestions based upon the priorities of their membership.

# B. <u>Professional Development Outside of Work Hours</u>

Each employee, except child care workers, will be required to obtain a minimum of twelve (12) hours of professional development in exchange for two (2) paid days off work to be determined by the negotiating teams of both parties.

These 12 hours must be obtained outside of the employee's scheduled workday.

Any or all of these hours may be mandated by the Employer. A minimum of one (1) month notice shall be given for attendance at a professional development session mandated by the Employer and scheduled outside of the employee's workday.

New employees hired after mandated trainings have originally been offered will be offered these trainings within 30 days of their hire date as scheduled by the Employer.

# C. <u>Assistance in Becoming a Teacher or Obtaining an Additional Degree for Potential Job Advancement in the District</u>

The Association will periodically notify its members of possible in-service opportunities that will assist members who aspire to become teachers employed by the Board. At such time as the Union has a group of ten (10) or more who are willing to attend a workshop, the Union shall notify the Human Resource Services Office. That office shall then arrange for information and/or other opportunities to learn about preparing applications for, and interviewing for teacher vacancies with the Board, and the procedures used by the district in filling teaching vacancies.

If an employee has applied for and not received four positions within a two year period, or if an employee has been reverted by the Employer, or if an employee has experienced an unsuccessful trial period, he/she may request an Assistance Conference. A representative of the Association and a representative of Administrative Services shall meet with the employee to help identify potential areas for improvement.

Leaves of Absence without pay or other benefits may be granted to cover from the beginning through the last day of student teaching assignments or internship or course work that members must complete to finish requirements for a degree. Should there be a denial by the Board of the leave request the parties agree to meet in problem solving to discuss the reasons for the denial. The problem solving option contained herein does not preclude the employee from filing a grievance. Upon termination of such leaves employees shall be entitled to return to their previous position. To be eligible for such leaves the employee must have been employed by the District for more than one year. This provision will supersede any restrictions on leaves of absence elsewhere in this Agreement.

# D. Specialized Training

Employees who are being assigned positions which require them to provide assistance of a hygienic nature or which require them to have specialized training shall receive that training prior to their first day of sole responsibility for the student(s). The foregoing may be temporarily waived in emergency situations which are beyond the reasonable control of the Board with the understanding that the appropriate training will be provided as expeditiously as possible and provided that the employee is not required to perform medical type duties which require training under the public health code.

# E. Professional Development on Non-student Attendance Days

The Employer may offer professional development opportunities to paraeducators and/or child care staff on workdays when students are not in attendance. These sessions may be mandatory. If the sessions are not mandatory, the employee must work with his/her supervisor to be released from the building in order to attend these sessions.

# F. Highly Qualified Status

The Employer shall offer an in-service on obtaining highly-qualified status.

The Employer shall pay the cost of the Work Keys test, associated remediation, and one re-test, for those employees who choose to take the test to obtain highly-qualified status, up to a maximum of one hundred dollars (\$100) for a single employee.

#### G. Child Development Associate Credential (CDA)

Childcare workers may be granted District paid tuition scholarship assistance to be used toward the costs of obtaining a CDA credential, when the following conditions apply:

- 1. The employee presents evidence that he/she has been denied scholarship assistance for the CDA program from the following sources: federal financial aid, T.E.A.C.H. Early Childhood of Michigan, the Child Care Network, and/or a university affiliated scholarship program.
- 2. The employee needs a CDA credential to meet Michigan Department of Licensing and Regulatory Affairs requirements.
- 3. The employee makes a commitment to work in the AAPS Childcare program for a minimum of one year after the CDA is obtained, or the amount of scholarship assistance must be reimbursed to the district.

# H. Professional Expectations

Both parties agree that it is the employee's professional responsibility to obtain the training and information necessary to do his/her job. Occasional attendance (up to 4 times a year) at staff meetings and necessary business meetings, without additional pay, is an expectation for all employees. All childcare employees are required to maintain current certification in CPR and First Aid. They must also comply with continuing educational requirements for child care workers as required by law and state regulations.

I. All newly hire paraeducators will be required to attend two consecutive orientation professional developments sessions. One orientation schedule will be scheduled in the first semester and another in the second semester

#### PROTECTIONS BY THE BOARD

#### A. Worker's Compensation Absences

For the first five workdays of workers' compensation absences due to physical injury or disabling physical symptoms that are the result of student assaults on employees, or which are incurred while physically intervening in fights, the Employer shall supplement the benefit for which the employee is eligible under the Act, by the difference necessary to equal his/her regular salary. Such difference shall be not charged against the employee's accumulated sick leave days. The Board may employ the same medical examination procedures provided for Workers Compensation absences.

# B. Personal Property Damage

The Board shall reimburse any employee for any loss, damage or destruction of personal property which arises out of such employee's reasonable performance of his/her employment, not including vehicles and not covered by other insurance or caused by the employee's negligence, provided that the personal property involved is reasonably needed by the employee personally or professionally and is not readily available in the building or through the Board. The Board shall be liable only for that portion of the loss in excess of ten (\$10.00) dollars and not exceeding a total loss of two-hundred (\$200.00) dollars. The Board shall be liable for the loss of money not to exceed one-hundred (\$100.00) dollars provided said money is deposited in the school safe during the school day. The Board shall not be liable for money left overnight, during weekends, or vacation periods. The Board shall make a decision on approval or denial of such claims within thirty (30) days of receipt of the claim or additionally requested information, whichever is later.

# C. Religious or Political Activities

Employees shall be entitled to full rights of citizenship; and the religious or political activities, or lack thereof, of any employee shall not be grounds for any disciplinary action or discrimination with respect to the employment of such employee.

#### D. FOIA Requests

If the Board receives a Freedom of Information Act request for documents in an employee's central personnel file, the Employer shall make a good faith attempt to promptly orally notify the employee and the Association of the receipt of the request. Upon request and insofar as time reasonably permits, the Employer's designated FOIA Officer shall meet with the affected employee and/or the employee's representatives to review the board's proposed response to the request.

The provision in this article shall not prevent the Association from having access to any employment records reasonably related to its duties as the exclusive bargain representative.

#### E. Student with Felony Conviction

When information is known, and it is permissible by law, the Employer shall make reasonable efforts to notify the affected employee(s) prior to the placement of any child who is a delinquency ward of the juvenile court based on an adjudicated felony or who has been convicted in adult court of a felony.

#### F. Controlling Student Behavior

The parties agree that physical contact for purposes of controlling a student's behavior must be a last resort, and must be avoided whenever possible.

#### G. Home Visits

Home visits by employees are an expectation in some programs and at times desirable in other programs. Employees who have reason for concern for their personal safety in visiting or supplying program support in a specific home may initiate the following procedure:

- 1. The employee should discuss the nature and basis of his/her concerns with the employee's building or program supervisor.
- 2. After the discussion with the supervisor, a safety plan will be developed by the supervisor with input from the employee. Such plan may include accompaniment by another staff member or other procedures deemed necessary and appropriate.

#### ARTICLE 25

#### **NEGOTIATION PROCEDURES**

- A. At least sixty (60) days prior to the expiration of this Agreement, the parties will begin negotiations for a new Agreement covering wages, hours, terms, and conditions of employment of employees covered by this Agreement.
- B. In any negotiations described in this article, neither party shall have control over the selection of the negotiating representatives of the other party and each party may select its representatives from within or outside the School District. It is recognized that no final agreement between the parties may be executed without ratification by the Employer and the Association. The parties mutually pledge that representatives selected by each shall be clothed with necessary power and authority to make proposals and concessions in the course of negotiations, subject only to such ultimate ratification
- C. If the parties fail to reach an Agreement in any such negotiations, either party may invoke the procedures established under Public Act 379 as amended.
- D. Members of the bargaining team, who are employees of the Board, shall be released from their normal duties without loss of salary and benefits when the two negotiating teams mutually agree to hold negotiations during their normal working hours.

# E. Problem Solving Team:

- 1. The parties hereby agree that the respective bargaining teams for the Employer and the AAEA/P shall meet no less than four times during the school year to attempt to resolve problems. The topics for the meetings shall be established by the group leaders at an agenda planning session for the first meeting, and at the regular meetings for the following meetings thereafter.
- 2. The agenda will be distributed at least one week before the meetings. Topics may be added to or deleted from the agenda with the consent of the participants.
- 3. Should any such meeting result in a mutually acceptable amendment to the agreement, the amendment shall be subject to ratification; provided that the negotiating teams shall be empowered to effect temporary accommodations to resolve special problems.

4. The spring meeting will be devoted to reclassification issues. Additional time will be allocated as needed. Objective criteria for reclassification of members will be mutually determined prior to the reclassification meeting. Reclassification of a position shall be subject to ratification.

An employee who wants his/her position to be reclassified shall provide the Association President with a written request for reclassification. The request will include rationale to support the reclassification.

- 5. An administrator who wants a position he/she supervises to be reclassified shall provide a written request for reclassification to the Deputy Superintendent for Administrative Services. The request will include a rationale to support the reclassification. The President of the Association and the Deputy Superintendent for Administrative Services will determine if the position is eligible for reclassification.
- 6. All requests for reclassification must be received by the end of the first semester. The determination to reclassify or not rests exclusively with the committee subject to ratification by the Employer and AAEA/P.

#### **ARTICLE 26**

#### **NO STRIKE CLAUSE**

The Association agrees that its officers and representatives shall not authorize, instigate, cause, encourage, ratify or condone, nor shall any employee take part in any concerted failure to report for duty, any willful absence from one's position, any stoppage of work, or any abstinence in whole or in part from the full, faithful and proper performance of the duties of employment, for the purpose of inducing, influencing, or coercing a change in the conditions, or compensation, or the rights, privileges or obligations of employment for any employee or group of employees in the District. Violation of this provision will require the Association to reimburse the Employer for all costs and damages as a result of violating this provision.

#### ARTICLE 27

# AFFIRMATIVE ACTION AND NO DISCRIMINATION

- A. The parties agree that the concept of affirmative action is their best interest. They agree that affirmative action is a legitimate criteria in job selection and transfer, provided that all other sections of the Master Agreement have been followed.
- B. The Employer shall not, directly or indirectly, discriminate against any employee with respect to hours, wages, terms of conditions of employment or application of the provisions of this agreement or Board policies, and the Association shall not, directly or indirectly, discriminate against any employee with respect to membership, representation, or participation in Association activities, by reason of race, creed, religion, color, national origin, age, sex, marital status, sexual orientation, handicap, or political beliefs.
- C. The Employer shall not, directly or indirectly, discriminate against any employee with respect to hours, wages, terms or conditions of employment or application of the provisions of this Agreement or Board policies by reason of membership in the Association, participation in any activities of the Association including collective negotiations pursuant to the Public Acts, or the

institution of any grievance, complaint or proceeding under this Agreement or otherwise with respect to any term or condition of employment.

#### **ARTICLE 28**

#### OTHER CONDITIONS OF EMPLOYMENT

- A. Employees shall be provided with a secure place to store outdoor clothing, purses, and other supplies and equipment needed in the performance of their duties.
- B. Employees shall not be assigned as substitute teachers. In an emergency an employee may be temporarily assigned to supervise a group of students because of no substitute being present, but there shall be no expectation of instruction being provided. If an employee believes that this supervision time is excessive, he/she may request a conference with the building principal, the Deputy Superintendent for Administrative Services, and the Association to resolve the situation.

Para-educators who have a minimum of 90 college credit hours may be assigned to substitute teacher positions in addition to their regular assignment. When this occurs on either a half and/or full day basis the para-educator shall receive the substitute teacher rate as follows:

#### **Premium Pay**

\$134.64 for full day and \$67.32 for half day

# Group 1:

\$134.64 for full day and \$67.32 for half day

#### Group 2:

\$119.10 for full day and \$59.55 for half day

#### Group 3:

\$109.80 for full day and \$54.90 for half day

- C. In addition to other job duties as specified by the Employer, a Child Care Supervisor shall serve as a liaison between the Child Care Coordinator and the Child Care Assistants. The liaison duties shall include:
  - Forwarding staffing concerns to management
  - Making recommendations for program changes and improvements
  - Investigating and reporting alleged incidents of child care staff misconduct to the Coordinator
  - Investigating complaints

If a Child Care Supervisor receives a complaint about staff from a parent and/or student, the Supervisor must report the complaint to the Coordinator. The Supervisor may not issue discipline.

If a Child Care Supervisor has concerns regarding the performance of a Child Care Assistant that are serious in nature, the Supervisor must share these concerns with the Coordinator in a timely manner

D. Special Education Teacher Assistants who have participated in the Trained Diabetic Personnel training class and have accepted assignments related to the program, be

reclassified on the salary schedule from Group 3 Classification into Group 2 Classification

Any other requests for changes must be agreed upon by both administration and the union.

If the employee is no longer willing or able to perform the necessary functions of the position, it is agreed that his pay and job category will revert to the Group 3 Classification.

#### **ARTICLE 29**

# **SEVERABILITY CLAUSE**

If any provision of this agreement or any application of this Agreement to any employee or group of employees shall be found contrary to law, then such provision or application shall not be deemed valid and subsisting except to the extent permitted by law, but all other provisions or applications shall continue in full force and effect. However, if the law modifies a provision and thereby changes its intent and/or meaning the parties shall be bound by the new interpretation only until the expiration of this particular contract.

#### ARTICLE 30

#### EXTENT OF AGREEMENT

- A. This Agreement shall constitute the entire Agreement between both parties and may be altered, changed, added to, deleted from, or modified only through the voluntary, mutual consent of the parties in written and signed amendment to this Agreement.
- B. This Agreement shall supersede any rules and regulations of the Board, which are contrary to the expressed provisions of this Agreement.

### ARTICLE 31

### **DURATION OF AGREEMENT**

This agreement shall be in effect for the 2017- 2018 school year and shall continue in effect until the end of the 2018-2019 school year unless it is extended for a specific period or periods by mutual written agreement of the parties.

In witness whereof the parties hereunto set their hands and seals the dates as indicated:

ANN ARBOR BOARD OF EDUCATION	FOR THE ASSOCIATION		
David Comsa, Chief Negotiator	Percy Brown, Association President		
Christine Stead, Board President	George Przygodski, Executive Director		
Jeff Gaynor, Board Secretary			
Date	Date		

#### **ARTICLE 32**

### **CHILDCARE**

- A. Childcare Assistant -Pathways and the Program Director Infant/Childcare will be compensated at their hourly rate for necessary professional development sessions for State of Michigan licensing conducted outside of the school day. The District will notify these employees if there are other PD options making off-hours PD unnecessary.
- B. The Program Director Infant/Childcare will not be assessed furlough days.
- C. The Program Director Infant/Childcare will be compensated for time worked for registration prior to the start of the school year. Any other changes made to the employees work year will be memorialized in writing in an MOA.
- D. A newly hired Program Director Infant/Childcare (DDI/C) will be immediately placed on Step 5 of Group 1.

### E. Training Pay

- a. Child Care Assistants and Group Leaders are required to complete 16 hours of training annually to comply with the State of Michigan Licensing and Regulatory Administration (LARA).
- b. For the 2017-18 fiscal year, Rec & Ed proposes to continue the training pay benefit that started in 2016-17. This training pay will be available to Assistants and Group Leaders for up to 8 or 16 hours of this required training depending on their hire date. Changes are noted in bold.
  - i. All Assistants and Group Leaders hired by October 31, 2017 will receive **up to** 16 hours of paid training time at their currently hourly pay rate.
  - ii. All Assistants and Group Leaders hired on or after November 1, 2017 will receive **up to** 8 hours of paid training time at their currently hourly pay rate.
  - iii. Assistants and Group Leaders will be paid on a continual basis as they provide proof of completed training. Training pay will not exceed 16 hours for any staff.
- c. Training must be school-age child care related and meet the State of Michigan Licensing and Regulatory Administration (LARA) Core Standards. Employees must submit the following to receive payment:

- i. A certificate of completion for each hour of training
- ii. The Michigan Child Care and Education Professional Development Record (<a href="http://www.michigan.gov/documents/lara/lara\_BCAL-4591\_0715\_494831\_7.pdf?20160524135533">https://www.michigan.gov/documents/lara/lara\_BCAL-4591\_0715\_494831\_7.pdf?20160524135533</a>)
- d. Only training completed by the last day of school in 2018 is eligible for payment under this contract agreement.

### F. Mandatory Professional Development on Elementary No-Student Day

- a. The School Age Child Care program seeks to provide training on critical child safety and development issues to all staff in Fall 2017. Currently this training is provided sporadically throughout the year based on employees' availability outside of their regular work hours. Lack of training puts children and staff at risk.
- b. Child care workers will be required to attend this training on a no-school day for students exact day to be determined when the school district calendar is finalized. TAs who work in child care will also be required to attend this training, with the time to be approved by their building administrator.
- c. The training will be offered during the regular morning and afternoon shift times, not to exceed 2.75 hours of paid training. Assistants and Group Leaders will be able to choose the training time (morning or afternoon) that works best for them, regardless of their regular schedule.
- d. Child care staff (including TAs) will be notified of the child care PD day during August PD and set-up.

## APPENDIX A SALARY SCHEDULE 2017-2018 & 2018-2019

For 2017-2018 and 2018-2019, full step advancement.

For 2017-2018, 1.68% increase to the salary schedule.

For 2018-2019, 1.5% increase to Step 5 on the salary schedule and the subsequent resulting increases to L1 & L2.

In 2017-2018 & 2018-19, the following increases will be retroactively paid to the beginning of each fiscal year if the following contingencies based on the district's 2016-17 audited fund balance in Year 1 and the 2017-2018 audited fund balance in year 2 are met . The fund balance will be defined as fund balance/revenue:

• If the audited fund balance is equal to or greater than 10% - 0.5% increase on schedule to the salary schedule.

In 2017-2018 & 2018-19, the following increases will be retroactively paid to the beginning of each fiscal year if the following contingencies based on the district's audited fall student headcount:

• If the audited fall student headcount is equal to or greater than 250 students compared to the previous fall's headcount and additional 0.5% increase on schedule to the salary schedule.

A meeting will be scheduled in November, 2017 and November, 2018 between the association and the district to determine if the contingencies have been met.

### 2017-2018 & 2018-2019 FURLOUGH DAYS (Full Days)

In 2017-2018, 2 furlough days will be eliminated. These two days will be dedicated to professional development.

In 2018-2019, the remaining 2 furlough days will be eliminated. These two days will be dedicated to professional development.

Furlough days during the duration of this contract will not apply to Child Care Workers.

The unpaid furlough days will count for purposes of determining eligibility for FMLA leave.

<u>Preschool</u>	<u>Elementary</u>	Middle & High Schools
May 8, 2018	August 31, 2017	August 31, 2017
May 25, 2018	May 8, 2018	May 8, 2018

## APPENDIX A SALARY SCHEDULE 2017-2018

1.68% on-schedule increase; step advancement; elimination of 2 furlough days for 2016-17

### Childcare Supervisors - Classification A

Child Care Assistants - Classification A

STEP	RATE
1	10.89
2	11.41
3	12.02
L1	12.14
L2	12.26

STEP	RATE
1	14.12
2	14.80
3	15.57
4	16.36
L1	16.52
L2	16.69

Group 3 – Classification C, D, E

STEP	RATE
1	14.29
2	14.73
3	15.14
4	15.61
5	16.10
L1	16.26
L2	16.42

Group 2 - Classification F, G

2 Classification 1;		
STEP	RATE	
1	15.37	
2	15.86	
3	16.31	
4	16.79	
5	17.46	
L1	17.63	
L2	17.81	

Group 1 - Classification H, I, J, K, L, M, N, O, P

STEP	RATE
1	17.56
2	18.07
3	18.61
4	19.16
5	19.74
L1	19.94
L2	20.14

### LONGEVITY:

L1: 1% higher than Step 5 for Paraeducators with 6 or more years of experience, (calculated from seniority date) in Ann Arbor by 9/30; and 1 % higher than Step 3 for Childcare workers with 4 or more years of experience (calculated from seniority date) in Ann Arbor by 9/30. L2: 2% higher than Step 5 for Paraeducators with 8 or more years of experience, (calculated from seniority date) in Ann Arbor by 9/30; and 2% higher than Step 3 for Childcare workers with 6 or more years of experience (calculated from seniority date) in Ann Arbor by 9/30).

### APPENDIX B SALARY SCHEDULE 2017-2018

1.68% on-schedule increase; step advancement; elimination of 2 furlough days for 2016-17

Group 2 Premium Pay – Classification C1, C2, D2, D3

STEP	RATE
1	15.37
2	15.86
3	16.31
4	16.79
5	17.46
L1	17.63
L2	17.81

Group 1 Premium Pay - Classification D1

STEP	RATE
1	17.56
2	18.07
3	18.61
4	19.16
5	19.74
L1	19.94
L2	20.14

Employees hired prior to June 9, 2004, who were granted premium pay for the 2003-04 school year and who have maintained their eligibility for premium pay, shall receive premium pay as indicated by this Appendix B, for as long as they are willing and able to perform any and all duties that are required of any position within their classification. If the employee is no longer able to perform the necessary functions of the position, then premium pay will be relinquished. This premium pay, if relinquished by an employee due to medical reasons, shall be reinstated only with a fitness for duty release from a certified health care provider verifying that the employee is able to perform all the necessary functions of the position. Any decision with regard to this issue will be in compliance with the Americans with Disabilities Act. Premium pay status which is relinquished for reasons other than medical, shall not be reinstated. Employees not earning premium pay as of June 9, 2004, shall henceforth not be eligible for premium pay.

### 2018-2019 Salary AAEA/Paraeducator Salary Schedule

Due to contingencies in the 2017-2019 AAEA/PARA Collective Bargaining Agreement, the 2018 - 2019 Salary Schedule will be calculated at a later date.

#### APPENDIX C

### **AAEA/P CLASSIFICATIONS**

A	Childcare	Assistant

### **B** Childcare Group Leaders

### C General Education Assistant\*

- 1\*\* Regular Ed Preschool Assistant
- 2\*\* Site-based Assistant

Elementary Classroom Assistant

Headstart Assistant

Title I Assistant\*

ADA Assistant

### Childcare Assistant (Pathways)

### D Special Education Assistant

Special Education EI/EMI/POHI Self Contained

- 1\*\* Unified Studies, PreSchool, ABA
- 2\*\* Hearing Impaired Assistant
- 3\*\* Special Education K-2 Special Education Assistant
- E ESL Assistant
- F Middle School Building Assistant
- **G** Voc Ed Assistant
- **H** Career Resource
- I Clemente Paraeducator
- J Community Assistant
- **K** Theater Technician
- L Hearing Impaired Interpreter/Visually Impaired Interpreter
- M Headstart Lead Teacher
- N Family Service Worker
- O Program Director Infant/Childcare
- P Early-on Family Service Coordinator

All employees in each classification may be expected to perform any and all duties of each position within that classification.

<sup>\*</sup> Title I Assistants are required to be Highly Qualified

<sup>\*\*</sup> Employees hired before June 9, 2004 may be eligible for premium pay

#### APPENDIX D

### EVALUATION AND PROFESSIONAL GROWTH POLICIES AND PROCEDURES

- 1. The purpose of evaluation.
  - A. The purpose for probationary employees is to assess their performance in judging whether the employee should be placed in a continuing employment status.
  - B. The purpose for continuing employees is to:
    - 2) Assess performance of those receiving promotions or new placements.
    - 1) Assist and encourage employees in improving their skills and performance.
    - Assess performance where there is a concern about performance that may lead to a Personal Improvement Plan or a recommendation for termination for unsatisfactory performance.
  - C. Timelines defined for probationary and continuing employee evaluations may be flexed for up to five (5) working days due to scheduling problems.
- 2. Probationary/Trial period timelines and procedures.
  - A. Those employees who are newly hired will have a one (1) year probationary period of observation and evaluation. Those employees promoted to a new job category will have a one (1) year trial period of observation and evaluation.
  - B. The timeline for observation and evaluation shall be as follows:
    - 1) Notification

Within the first three weeks of the employee's assignment, the supervising administrator and/or the supervising (cooperating) teacher (if one exists for that position) will meet with the employee to review job expectations, the evaluation form, and to establish a tentative calendar of time periods when various parts of the observation/evaluation process will be completed. Should there be a change in supervising teachers or childcare supervisors, the parties will review job expectations to determine if changes are necessary.

#### 2) Exclusions

Observations shall not occur on the day before or after a holiday or vacation period.

### 3) First Observation

During the first ninety (90) days of the new position, the supervising administrator will conduct a formal or series of informal observations of the employee.

4) Second Observation

Between the ninetieth day and the end of the probationary/trial period, a second formal or series of informal observations by the supervising administrator will occur.

#### 5) Child Care Workers

Probationary child care employee observations may occur in the context of the site visits by the supervising administrator, and be focused on a broader group that just the probationer. There will be at least four weeks between these observations to allow for the employee to plan for and implement any recommendations from the first observation.

### 6) Probationary New Hires

A probationary new hire may be terminated without evaluation at any time during the first ninety (90) days of employment.

If still employed after ninety (90) days, the employee's performance will be evaluated. The evaluation of the employee's performance during the probationary period, along with a recommendation for, or not for, continued employment, is expected to be made no later than one hundred and fifty (150) workdays after the beginning of the probationary period.

### 7) Trial Period for Promoted Employees

If the employee is in a trial period because of a promotion and the recommendation is to not continue the employee in the new assignment, Article 8, Section D, of the Master Agreement shall apply.

### C. Observations and conferences will conform to the following:

- 1) Unscheduled observations may occur at any time and without prior arrangements.
- 2) Scheduled observations will be at least thirty (30) minutes in duration. When possible, the supervising administrator will notify the employee in advance so that the employee has an opportunity to request a pre-observation conference.
- 3) The employee may request a conference with the supervising administrator to discuss what will be happening at the time of the scheduled observation and to provide the supervising administrator with any information that would be helpful in understanding the situation.
- 4) Post-observation conferences will be mutually scheduled by the supervising administrator and employee within five workdays of the observation. An additional five workdays may occur by request of either party.
- 5) In the post-observation conference the supervising administrator will identify strengths and weaknesses according to the criteria specified in the evaluation document, and will make specific recommendations for improvements for each weakness identified.

### 3. Continuing employee timelines and procedures.

Supervising administrators will evaluate continuing employees every third year of their employment. Evaluations can occur in shorter duration as needed, in the judgment of the supervising administrator. During the interim years, the employee will participate in self-directed and self-reported professional growth activities. The professional growth procedures defined in Section 4 (Option II) may be used in place of the regular evaluation process when the following two conditions are met:

- a. The previous evaluation was satisfactory.
- b. The supervising administrator and the employee agree to use the alternative process.

During years in which evaluations occur:

- A. The timelines for observation and evaluation shall be as follows:
  - 1) Observations may occur at any time and without prior arrangements.
  - 2) Observations must occur prior to May 1st of each year that a formal evaluation is to occur.
  - Evaluations shall be written and reviewed with the employee no later than May 15th of each year in which an evaluation occurs.
- B. Observations and conferences will conform to the following:
  - 1) Unscheduled observations may occur at any time and without prior arrangements.
  - 2) Scheduled observations will be at least thirty (30) minutes in duration. When possible, the supervising administrator will notify the employee in advance so that the employee has an opportunity to request a pre-observation conference.
  - 3) The employee may request a conference with the supervising administrator to discuss what will be happening at the time of the scheduled observation and to provide the supervising administrator with any information that would be helpful in understanding the situation.
  - 4) Post-observation conferences will be mutually scheduled by the supervising administrator and employee within five workdays of the observation. An additional five workdays may occur by request of either party.
  - 5) In the post-observation conference the supervising administrator will identify strengths and weaknesses according to the criteria specified in the evaluation document, and will make specific recommendations for improvements for each weakness identified.
  - 6) If there any recommendations for improvement, there will be at least four weeks prior to subsequent observations to allow for the employee to plan for and implement any recommendations from the first observation.

7) Employees may request union assistance at any point in the evaluation cycle. That assistance may include union presence at meetings when there is agreement between all of the parties.

### 4. Option II:

Supervising administrators and employees shall involve themselves in a self-directed plan for the employee in years when this option is selected in accordance with Section 3 above.

- A. Supervising administrators and employees shall meet during the first six weeks of the school year to discuss and reach agreement on work related goals for that employee for the year.
- B. The employee shall work on those goals during the year, and shall report to the supervising administrator at least once before the end of the first semester and once before May 1st of the year on progress towards those goals. Such reports may either be oral or in writing.
- C. During May, the supervising administrator and employee shall meet to review the progress towards meeting the year's goals and discuss possible goals for the following year.
- D. Any records of this activity will be submitted to the employee's personnel file as a record of their evaluation.
- E. Child care administrators may provide informal commentary to continuing staff members on the evaluations criteria at any time.

# COMPONENT 1 Working With Student(s)

- Support classroom instruction for students
- Facilitate small/large groups of students
- Assist teacher/related services staff
- Know the names and interact with all students
- Facilitate peer activities
- Assist in non-instructional activities (busing, lunch, recess, etc.)
- Understand human growth and development
- Facilitate attendance compliance

# COMPONENT 3 Using Management Strategies

- Implement management strategies for challenging behaviors
- Assist in the development of positive behavior management plans for students
- Prevent and anticipate challenging behavior
- Provide safe interventions and de-escalate behavior of students whose behaviors are harmful to self and others
- Facilitate resolution of conflicts

### **COMPONENT 5**

### **Communication and Team Skills**

- Have direct, ongoing communication with teacher and related services staff
- Maintain regular communication with parents
- Collaborate with building staff
- Participate in team efforts at problem solving, attend team meetings, etc.
- Focus on individual student capabilities (not limitations) in all communications
- Contribute productively as a member of a work team
- Display flexibility

# **COMPONENT 2 Implementing Instruction**

- Understand and deliver student instruction programs
- Use alternate communication methods used by student
- Use assistive technology
- Implement specialized programs for student (e.g., feeding, toileting, changing, motor, etc.)
- Make minor changes to students' schedule
- Modify activities and materials for different levels of functioning (language, motor, sensory)
- Cue, shape, fade and/or prompt as needed to follow natural flow of instructional activities
- Record instructional progress (as per student goals and objectives)
- Encourage self-reliance and self-monitoring, as appropriate
- Implement community, vocational or instructional program

# COMPONENT 4 Addressing Students' Needs

- Be aware of and monitor health and/or medical maintenance needs
- Be aware of and monitor prioritized breadth of curriculum activities
- Position student, as needed
- Be familiar with student and family priorities

## COMPONENT 6 Professionalism

- Conscientious in his/her attendance, punctuality, time management
- Attend inservice training sessions
- Demonstrate continued professional growth
- Use technology tools for communication and productivity as provided by the district
- Maintain confidentiality
- Assist in preparing and maintaining appropriate records (e.g. attendance, lunch)
- Work successfully and positively with others
- Follow district policies, procedures, and deadlines

# **COMPONENT 1:** Working with Student(s)

Elements:	Progressing	Good	Exemplary
Support classroom	Follow directions of	Demonstrates	Demonstrates initiative
instruction	professional staff	independence in	in supporting instruction
		supporting instruction	
Facilitate small/large	Follows directions for	Replicates strategies of	Determines and
groups of students	facilitating small/large	activities for group work	develops the most
	groups of students		effective strategies for
			working with students
Assist teacher/related	Follows directions and	Self directs and	Anticipates and initiates
services staff	completes tasks as	completes routine tasks	the completion of new
	directed		tasks
Know the names and	Observes, becomes	Demonstrates	Knows students and
interact with all	familiar, and responds to	knowledge of individual	anticipates individual
students	students	students and responds	needs, interests, and
To Associate and the sale and	D	appropriately	motivations
Interact with other	Presents a positives and professional image.	Understands roles of	Communicates and has a
staff in the building	Knows communication	building and other staff and uses communication	positive working relationship with
	systems of building		building staff.
	systems of building	systems	Collaborates and
			advocates on behalf of
			students
Facilitate peer/school	Becomes knowledgeable	Demonstrates skill sets	Identifies opportunities
and community	of appropriate peer-to-	with regard to	and promotes peer-to-
activities	peer interaction	appropriate peer-to-peer	peer interactions
	r · · · · · · · · ·	interaction	r
Assist in non-	Follows directions for	Demonstrates	Anticipates and
instructional activities	assisting in non-	understanding of non-	completes tasks needing
(busing, lunch, recess,	instructional activities	instructional activities	to be performed
etc.)	using technology and	and accompanying tasks	
	other tools provided		
<b>Understand human</b>	Interacts with students	Demonstrates ability to	Applies knowledge of
growth and	in an age-appropriate	appropriately manage	development stages
development	manner	issues of growth and	when assisting in the
		development including	instruction of issues
		human sexuality	related to growth and
			development including
			human sexuality

# **COMPONENT 2: Implementing Instruction**

Elements:	Progressing	Good	Exemplary
Understand and	Becomes familiar with	Supports and delivers	Demonstrates initiative
deliver student	the student instructional	student instructional	in supporting instruction
instructional programs	program	program with	
		supervision	
Use alternate	Learns and identifies	Uses alternative	Determines and
communication	alternative	communication methods	develops the most
methods used by	communication methods		effective strategies for
student			working with students
Use assistive	Learns and identifies	Uses assistive	Anticipates and initiates
technology	assistive technology	technology supports	the completion of new
	supports		tasks
Implement specialized	Learns to implement	Applies programs for	Knows students and
programs for student	programs for student	student (e.g. feeding,	anticipates individual
(e.g., feeding toileting,	(e.g. feeding, toileting,	toileting, changing, etc.)	needs, interests, and
changing, motor, etc.)	changing, etc.)		motivations
Make minor changes	Observes and	Suggests appropriate	Implements appropriate
to student's schedule	understands student's	changes to student's	changes to student's
	schedule	schedule	schedule
Modify activities and	Observes and	Suggests activities and	Creates activities and
materials for different	understands activities	materials for different	materials for different
levels of functioning	and materials for	levels of functioning	levels of functioning
(language, motor,	different levels of		
sensory)	functioning		36:11
Cue, shape, fade	Learns to cue, shape,	Recommends ideas to	Maintains natural flow
and/or prompt as	fade and/or prompt	prompt instructional	of instructional activities
needed to follow	instructional activities	activities	
natural flow of			
instructional activities	D 0 11 14	26:	D ( 1.1)
Record instructional	Becomes familiar with	Maintains awareness of	Reports and discusses
progress (as per	goals and objectives	progress of students	progress of students on a
individual goals and		throughout the	regular basis
objectives)	Observes and	instructional day	Earmylates strategies Com
Encourage self- reliance and self-	understands student self-	Implement strategies for the self-reliance and	Formulates strategies for the self-reliance and
	reliance and self-		
monitoring, as		self-monitoring of students	self-monitoring of students
appropriate Implement community	monitoring Observes and	Supports and involves	Plans and develops
or vocational	understands community	students in community	community or
instruction program	or vocational while	or vocational instruction	vocational instruction
mstruction program	developing situational		programs for students
		program	programs for students
	awareness		

# **COMPONENT 3:** Using Management Strategies

Elements:	Progressing	Good	Exemplary
Implement	Learns management	Uses management	Implements
instructional	strategies and becomes	strategies with guided	management strategies
management strategies	knowledgeable of	support	safely and
for challenging	district policies and		independently. Models
behaviors	regulations regarding		and demonstrates
	student behavior		appropriate responses to
	interventions	_	difficult behaviors
Assist in the	Observes, collects and	Delivers student	Participates in the
development of	reports data regarding	prompts and cues	development of a
positive behavior	behaviors. Identifies	systematically and	student intervention plan
management for	and delivers reinforcers	naturally	
students			
Prevent and anticipate	Becomes knowledgeable	Identifies prevention	Recognizes impact of
challenging behavior	of prevention strategies	opportunities and	own behavior on the
		precursors of behavior	behavior of others
Provide safe	Knows when a physical	Employs minimum use	Analyzes incidents to
interventions and de-	intervention is necessary	of intervention needed	determine optimal
escalate behavior of	for safety	for safety	interventions to prevent
students whose			harmful behaviors
behaviors are harmful			
to self and others			

# **COMPONENT 4:** Addressing Students' Needs

Elements:	Progressing	Good	Exemplary
Be aware of and	Becomes knowledgeable	Demonstrates, with	Demonstrates ability to
monitor health and/or	of health and medical	supervision, ability to	independently apply
medical maintenance	needs of students	apply medical	medical procedures and
needs		procedures used for	anticipate health needs
		student health and safety	of students
Be aware of and	Identifies the difference	Demonstrates an	Demonstrates ability to
monitor prioritized	s among IEP goals,	understanding of how	assess progress toward
breadth of curriculum	management needs, and	IEP goals can be	IEP goals
activities	breadth of curriculum	imbedded into daily	
	activities	lessons and instructional	
		activities	
Be familiar with	Becomes knowledgeable	Demonstrates and	Engenders trust and
student and family	of family concerns	understanding of family	support by anticipating
priorities		concerns	unique family needs
Position student, as	Safely moves and	Demonstrates	Shares knowledge
needed	positions student, with	proficiency in correct	regarding correct body
	assistance, as needed	body mechanics and	mechanics and lifting
		lifting techniques	techniques

# **COMPONENT 5:**Communication and Team Skills

Elements:	Progressing	Good	Exemplary
Have direct, ongoing	Learns effective and	Participates and	Interacts knowledgeably
communication with	appropriate	contributes to all	with colleagues and
teacher and related	communication	program communication	professional staff.
services staff	techniques.	efforts	Models proper and
	Understands student		respectful
	confidentiality		communication between
			staff members
Maintain regular	Learns and understands	Initiates communication	Maintains routine
Communication with	expectations of	under direction of	positive communication
parents	professional staff	teacher and support staff	with parents
Collaborate with	Meets and knows	Uses available resources	Becomes a building
building staff	building staff	in building	resource. Models
			communication and
			team skills for other
			building staff
Participate in team	Learns procedures and	Provides input and	Creates solutions.
effort at problem	problem-solving	information at team	Demonstrates conflict
solving; attend team	techniques	meetings	resolution skills
meetings, etc.			
Focus on individual	Becomes knowledgeable	Discusses progress of	Uses student's strengths
student capabilities	about student's	student's capabilities	to achieve goals
(not limitations) in all	capabilities		
communications			
Contribute	Understands role as a	Plays an appropriate role	Promotes commitment
productively as a	member of a work team	in the success of the	to team practices
member of a work		work team's efforts	
team	D 0	T 1 1 1 1 1	
Display flexibility	Becomes aware of	Improvises and adapts to	Anticipates and
	options	changes	responds proactively to need changes

# **COMPONENT 6: Professionalism**

Elements:	Progressing	Good	Exemplary
Conscientious in	Learns schedules,	Demonstrates a pattern	Manages time
his/her attendance,	routines, procedures and	of good attendance and	effectively and
punctuality, time	calendars for building	punctuality	prioritizes work
management	and district. Becomes		appropriately
	familiar with district		
	expectations about		
A / / 1 · ·	attendance	A 11	Determine
Attend inservice	Accesses opportunities	Accesses all	Determines personal/personnel
training sessions	for all training and support available to new	opportunities for administratively directed	development needs with
	employees	training activities	supervisor support and
	employees	training activities	involvement
Demonstrate continued	Participates in the	Collaborates in the	Sets goals and achieves
professional growth	evaluation process and	evaluation process and	own professional growth
I same and a same	the development plan	design of the	
	1	development plan	
Use technology tools	Demonstrates the ability	Uses technology to	Promotes and assists
for communication	to use phone, e-mail and	organize and improve	others in the use of
and productivity as	computer software for	efficiency of	technology to improve
provided by the	routine communication	communication and	communication and
district	and instructional	instruction	instruction
36	material	D ( 1 1 11 )	D 1 1 1
Maintain	Learns laws, board	Demonstrates ability to	Promotes and teaches
confidentiality	policy and district	determine when, where and with whom it is	others how to maintain
	practices regarding confidentiality and	legal and appropriate to	privacy and confidentiality
	privacy of verbal,	share information	confidentiality
	written, and electronic	share information	
	communications		
Assist in preparing and	Learns the requirements	Demonstrates the ability	Promotes the use of
maintaining	for record keeping to	to maintain accurate	available data to make
appropriate records	assist the teacher	records need for	improvements in
(e.g. attendance, lunch)		operations, instruction,	instruction and
		assessment and	operational efficiencies
		reporting student	
Work successfully and	Treats others with	achievement Demonstrates an	Uses the unique
positively with others	respect and shows a	understanding and	contributions of others
positively with others	commitment to good	appreciation of the	to create effective work
	internal and external	contributions of people	teams
	customer service	with diverse	
		backgrounds and work	
		styles	
Follow district policies,	Uses information	Maintains awareness of	Follows procedures with
procedures, and	provided by supervisor	changes and updates and	minimal
deadlines (e.g. travel		meets deadlines	assistance/reminders
reimbursement,			
purchase, incident			
reports			

## Paraeducator Evaluation Summary and Collaborative Plan

Paraeducator: Location/Building			Λ.α	ciann	ont:			
Hire Date:	<u> </u>	Assignment:  Probationary/Trial Period From:  Evaluation Date:			To:			
Evaluator:								
Type of Evaluation	on (Check One)	: Probationary:		Ti	rial: _			Continuing:
Employee Notific	cation Date:		2::10	1	4: T	<b>&gt;</b> -4		
1st Observation	on Date:		2na O	bserva	ition L	oate:		
Employee demon receiving 1 or 2.	strates the abili	ty to achieve level of pr	oficienc	y in al	l areas	s. Ple	ase coi	nment on any area
			1	2	3	4	NA	
Component 1	Working with							
Component 2 Component 3	Implementing Using manager							
Component 4	Addressing stu	· ·						
Component 5	Communicatio							
Component 6	Professionalism	n						
1-Unsatisfactory	2-Progressing	3-Good 4-Exemplary	у					
Area for Improv	rement	Observable Goal			Sug	geste	d Reso	urces
Comments:								
SATISFACT	_	ss of paraeducator on th			ıts is: (	Pleas		e) ATISFACTORY
					-		ı	
I have had a confo	erence with my	evaluator and have reco	eived a o	сору о	f this e	evalua	ition.	
Paraeducator's Si	4							
i aracuucator s si	gnature:			I	Date _			

## Ann Arbor Public Schools AAEA/P – School Age Child Care Staff Evaluation Form

### **Descriptors:**

#### **Child Guidance and Interaction**

- 1. Follows the Discipline Policy of the SACC Program.
- 2. Interacts with children while keeping aware of the large group activity.
- 3. Children are comfortable approaching and interacting with staff person.
- 4. Effectively guides children through transitions.

### **Organization and Planning**

- 1. Meets with other staff members regularly to plan.
- 2. Manages time effectively.
- 3. Implements plans that meet the interests and needs of the children.

### Safety, Health and Nutrition

- 1. Maintains current certification for CPR and First Aid.
- 2. Has completed Blood Borne Pathogen training.
- 3. Notices and acknowledges all individuals who enter the child care play area.
- 4. Follows the policies and procedures detailed in the SACC Staff Handbook for Health, Safety and Nutrition.

#### **Staff & Parent Relations**

- 1. Is flexible and cooperative about helping out where needed.
- 2. Models positive adult interaction through cooperative caring and effective communication.
- 3. Communicates effectively with parents.

### **Professional Expectations**

- 1. Arrives at site ready to work and with a positive attitude.
- 2. Is regularly present and punctual.
- 3. Attends meetings and trainings.
- 4. Dresses in a manner appropriate for interaction with children both indoors and outdoors.

### **Administration (for Supervisors only)**

- 1. Keeps Coordinator informed about children, parents, staff relationships, and shared space.
- 2. Submits necessary paperwork to Coordinator in a timely fashion.
- 3. Maintains accurate budget records.
- 4. Keeps parents informed through posting of plans, menus, and a monthly newsletter.
- 5. Communicates effectively with staff making them feel heard and respected.
- 6. Manages time for staff and self effectively.
- 7. Supports staff in developing and improving their child care skills.

### Ann Arbor Public Schools AAEA/P- School Age Child Care Staff Evaluation Form

Employee:	Probationary:		ationary:	Continuing:		
				Position:		
Coordinator:	<del></del>			1		
	1	2	3	4	N/A	
Child Guidance						
and Interaction						
Organization and						
Planning						
Safety, Health, and						
Nutrition						
Staff-and Parent						
Relations						
Professional						
Expectations						
Administration						
(Supervisors only)						
Statement and Assess	ment of Empl	oyee's Job Relat	ed Goals:			
Plans for Future Grow	<u>/th:</u>					
*****	******	*****	*****	*****	*****	
understand that my signate written record that I have his document concerning m	read this evaluat					
Employee's Signature:			Da	ate / /		
Coordinator's Signature			D:	ate / /		

## "Validity of Proficiency"

Paraeducator	Date	
Evaluator		
Location/Building		
The paraeducator named above and I have discussed Assistant Performance. I have determined that this level. In lieu of an evaluation, the paraeducator will plan.	paraeducator is performing at a satisfa	actory
Supervisor's Signature:	Date	
Paraeducator's Signature:	Date	-
This form shall be filed with the Human Resource S every three (3) years by October 1.	ervices Office no less frequently than	ı once

Copies to: Paraeducator/Evaluator/Personnel File

### ANN ARBOR PUBLIC SCHOOLS 2017-2018 AAEA/PARAEDUCATORS CALENDAR

M T W TH F 3 4 5 6 7 10 11 12 13 14 17 18 19 20 21 24 25 26 27 28 31	NOVEMBER  M T W TH F  1 2 3  6 8 9 10  13 14 15 16 17  20 21 22 23 24  27 28 29 30	MARCH  M T W TH F  1 2  5 6 7 8 9  12 13 14 15 16  19 20 21 22 23  26 27 28 29 30
AUGUST  M T W TH F  1 2 3 4  7 8 9 10 11  14 15 16 17 18  21 22 23 24 25  28 220 830 31	DECEMBER  M T W TH F  1 4 5 6 7 8 11 12 13 14 15 18 19 20 21 22 25 26 27 28 29	APRIL  M T W TH F  2 3 4 5 6  9 10 11 12 13  16 17 18 19 20  23 24 25 26 27  30
SEPTEMBER  M T W TH F  11 12 13 14 15 18 19 20 21 22 25 26 27 28 29	JANUARY  M T W TH F  1 2 3 4 5 8 9 10 11 12 15 16 17 18 19 22 23 24 25 26 29 30 31	MAY  M T W TH F  1 2 3 4  7 8 9 10 11  14 15 16 17 18  21 22 23 24  28 29 30 31
OCTOBER  M T W TH F  2 3 4 5 6  9 10 11 12 13  16 17 18 19 20  23 24 25 26 27  30 31	FEBRUARY  M T W TH F  5 6 7 8 9  12 13 14 15 16  19 20 21 22 23  26 27 28	JUNE  M T W TH F  4 5 6 7 8 11 12 13 14 15 18 19 20 21 22 25 26 27 28 29
WORK DAYS(w/Holidays) = FURLOUGH DAYS = m PAID DAYS =	18 DAYS 193 inus 2.0 191.0	= PD - ATTENDANCE REQUIRED  = PAID HOLIDAY  = FURLOUGH - ALL PARA'S  Tuesday, May 08, 2018  = FURLOUGH - NON PRESCHOOL PARA'S  August 31, 2017 & May 8, 2018  = FURLOUGH - PRESCHOOL PARA'S,  NCLUDING ALLEN, THURSTON, MITCHELL  May 8, 2018 & May 25, 2018
		= UNPAID DAY 7/31/201

7/31/2017

/HRS/ParaCalendar/ssf

### ANN ARBOR PUBLIC SCHOOLS 2018-2019 AAEA/PARAEDUCATORS CALENDAR

JULY  M T W TH F  2 3 4 5 6  9 10 11 12 13  16 17 18 19 20  23 24 25 26 27  30 31	NOVEMBER  M T W TH F  1 2  5 161 7 8 9  12 13 14 15 16  19 20 21 22 23  26 27 28 29 30	MARCH  M T W TH F  1 4 5 6 7 8 11 12 13 14 15 18 19 20 21 22 25 26 27 28 29
AUGUST  M T W TH F  1 2 3 6 7 8 9 10 13 14 15 16 17 20 21 22 23 24 27 28 22 3 3 3 31	DECEMBER  M T W TH F  3 4 5 6 7  10 11 12 13 14  17 18 19 20 21  24 25 26 27 28  31	APRIL  M T W TH F  1 2 3 4 5 8 9 10 11 12 15 16 17 18 19 22 23 24 25 26 29 30
SEPTEMBER  M T W TH F  10 11 12 13 14 17 18 19 20 21 24 25 26 27 28	JANUARY  M T W TH F  1 2 3 4  7 8 9 10 11  14 15 16 17 18  21 22 23 24 25  28 29 30 31	MAY  M T W TH F  1 2 3  6 7 8 9 10  13 14 15 16 17  20 21 22 23 24  27 28 29 30 31
M T W TH F 1 2 3 4 5 8 9 10 11 12 15 16 17 18 19 22 23 24 25 26 29 30 31	FEBRUARY  M T W TH F  4 5 6 7 8 11 12 13 14 15 18 19 20 21 22 25 26 27 28	JUNE  M T W TH F  3 4 5 6 7 10 11 12 13 14 17 18 19 20 21 24 25 26 27 28
WORK DAYS(w/Holidays) = Unpaid Days =	19 OYEES = DAYS   193   67.0   = =	

9/28/2017

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