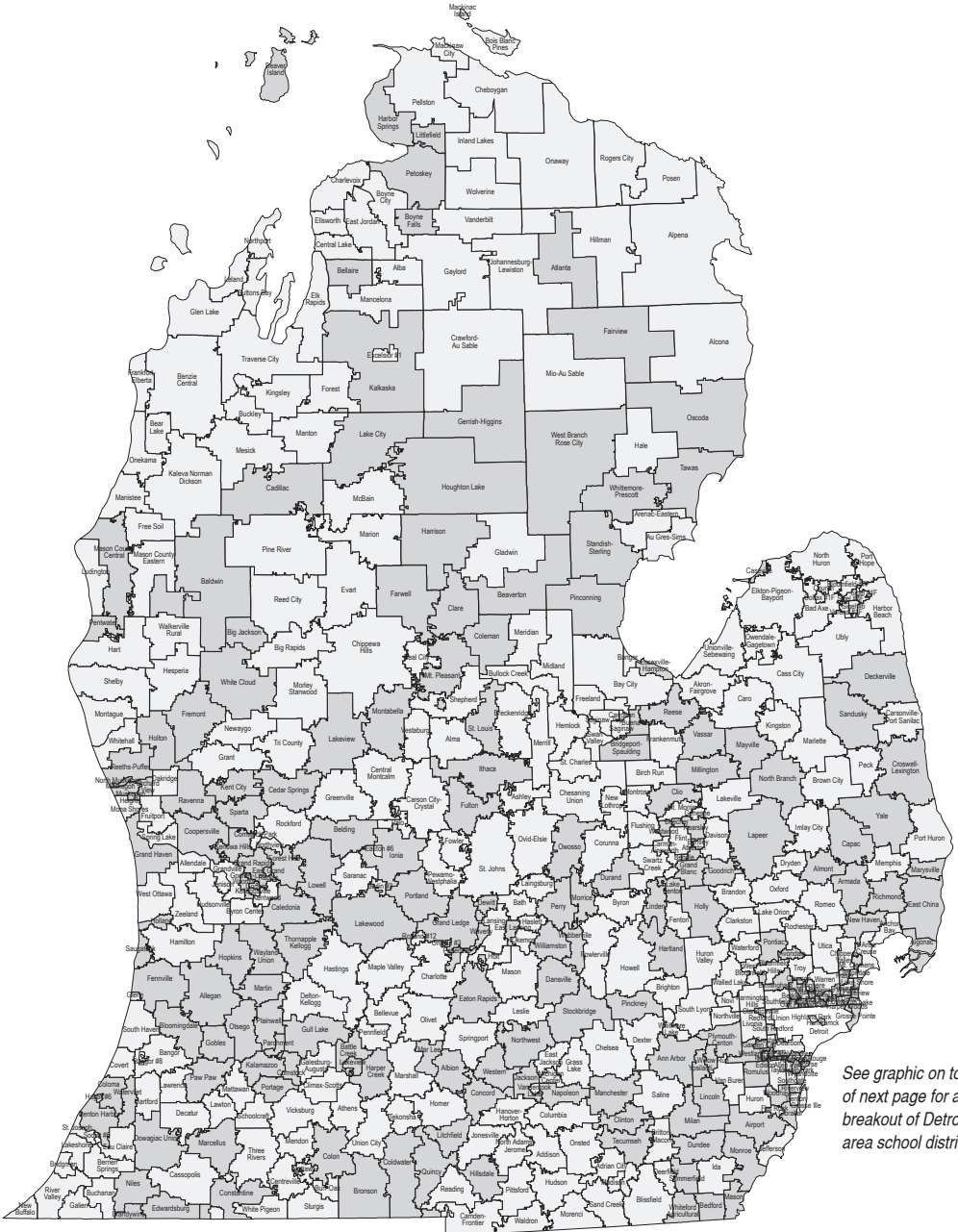


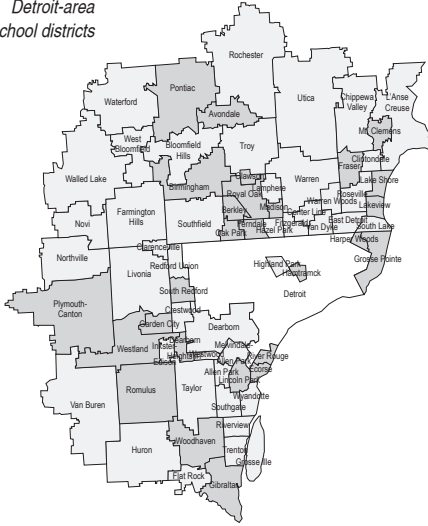
Graphic 4: Michigan School Districts Contracting Bus, Food or Custodial Services, 2006



See graphic on top of next page for a breakout of Detroit-area school districts

Source: "Survey 2006: School Outsourcing Continues To Grow", Mackinac Center for Public Policy

Detroit-area school districts



Detroit is excluded because it did not respond to the survey before publication of the survey data. Detroit later confirmed that it contracts out for food management services and some bus routes. (Since concluding the survey in September 2006, at least seven additional districts have contracted out for either food, custodial or transportation services.)

