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JUN 2 4 2011



June 24, 2011

**Confidential**By Hand Delivery

Provost Philip Hanlon 3074 Fleming Building 503 Thompson Street Ann Arbor, MI 48109-1340

Dear Phil:

We write to express our deep and collective concern about the potential negative impacts that would result from unionization of the University's graduate student research assistants (GSRA). We believe that such a union would put at risk the excellence of our university and the success of our graduate student research assistants.

Research assistantships provide graduate students with opportunities to develop their research skills while working in a lab or on a project under faculty supervision. As students assist with various aspects of scholarly work, they gain in their capacity for independent research. This is an important part of their academic training. A union would be a third party intervening in the educational program, in the middle between faculty mentors and their students. This would compromise the essential nature of doctoral preparation.

We note that graduate student research assistants are not unionized at the peer institutions against whom the University competes for faculty and graduate students. The Board of Regents in their public statement at the June 16, 2011 meeting included a list of other public institutions at which research assistants are unionized; although they are fine institutions, none of them competes in research at the same level as Michigan. It would be a great loss to the state and the nation if our research efforts were to decline to the quality seen at lesser universities. We worry that a GSRA union would make Michigan an outlier when the best and brightest graduate students compare research opportunities, and when we work to recruit excellent research faculty. A vast majority of the faculty members with whom we have spoken do not support GSRA unionization because of the potential negative impact on their one-on-one relationships with students and the University's competitive position among its peers.

We want to make it clear that we respect the Board of Regents' decision to move to an election, and we are fully committed to a fair and open election process. To ensure a fair and open election process, careful thought must be given to the composition of the bargaining unit, and students must be encouraged to educate themselves on the issues related to unionization

and to participate in the election. We must give faculty and the administration the time and opportunity to state their positions to members of the bargaining unit. It will take time for GSRAs to hear both sides of the story and to educate themselves on the issues, and so it is crucial that there be a reasonable time period before an election. It is also crucial that the election take place during a regular (fall or winter) semester so that all GSRAs are in residence and have an equal and fair opportunity to be informed and to participate in the election. We ask that the university leadership do whatever it can in working with the AFT to ensure a fair and open election within a carefully designed bargaining unit.

Yours truly,

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